NYC HEALTH+ HOSPITALS

March 4, 2026

The Regional EMS Council of New York City, Inc.
475 Riverside Drive, Suite 1929
New York, New York 10115
Attention: Ambulance Committee
operation@nycremsco.org

**Re: H+H Maimonides Corporation/ Maimonides Medical Center – Request to Approve Transfer of EMS Service Operating Authority**

Dear Ambulance Committee Chair-person:

Enclosed please find H+H Maimonides Corporation's application to acquire the Ambulance Service Certificate currently held by Maimonides Medical Center under Agency Code 7127. The application includes a Table of Contents for reference. Thank you for your attention to this matter and please do not hesitate to contact me if you have any questions or concerns.

Very truly yours,

Joshua Moskovitz, MD, MPH, MBA, FACEP
[redacted]

**APPLICATION FOR TRANSFER OF EMS SERVICE OPERATING AUTHORITY**
**H+H MAIMONIDES CORPORATION**

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B. Five (5) Affirmations of Fitness and Competency (DOH 3778) (see **Attachments B-1**, **B-2**, **B-3**, **B-4**, and **B-5** incl. CVs, licenses, listing of residential addresses, and list of malpractice actions)

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# ATTACHMENT A-1

NEW YORK STATE DEPARTMENT OF HEALTH
Bureau of Emergency Services and Trauma Systems

# Application for New Service, Expansion of Primary Operating Territory or Transfer of Ownership

Application for (check one)

- [ ] New service (Sections A,B,C,D,F)
- [ ] Expansion of Primary Operating Territory for existing service (Sections A,B,C,D,F)
- [x] Transfer of existing service operating authority (Sections A,D,E,F)

Type of Service (check one)

- [x] Ambulance
- [ ] ALS First Responder

## Section A Organizational Structure

For a corporation, attach a copy of certificate of incorporation, any DBAs and a listing of all owners' stockholders, principals, investors and/or parent corporations or sub-corporations. For LLC attach a copy of NYS DOS Application For Authority.

| Name of Service | DOH Agency Code | Federal Employer Identification Number |
|---|---|---|
| Maimonides Medical Center | 7127 | [redacted] |

| Address | City | State | Zip | County |
|---|---|---|---|---|
| 4802 Tenth Avenue | Brooklyn | NY | 11219 | Kings |

| Contact Person | Title |
|---|---|
| William Howe | AVP of EMS and EM |

| Business Phone | Home Phone | Cell Phone | E-mail |
|---|---|---|---|
| ( 718 ) 283- 1360 | ( ) - | ( [redacted] | whowe1@maimo.org |

Current Organizational Sponsor Type

- [ ] Proprietary
- [x] Hospital Based
- [ ] Volunteer Independent
- [ ] Industrial
- [ ] Volunteer Fire Department
- [ ] Municipal/Government
- [ ] Other

Type of Ownership

- [ ] Individual
- [ ] Partnership
- [ ] Government
- [x] Corporation
- [ ] LLC

Name of Individual Owner, Partners, Corporation or Government Entity (attach a listing of any/all owners of 10% or more stock)

Maimonides Medical Center and Maimonides Health Resources, Inc. (sole member)

## Section B Primary Operating Territory

Specify geographic area requested using municipal, political or other identifiable Boundaries. Attach a detailed map of the primary service area. Statements such as "surrounding, adjacent, vicinity, proximity, contiguous, adjoining, or portions of, etc." are not acceptable when defining a primary operating territory.

Proposed new or expanded primary operating territory

For expansion list existing primary operating territory

## Section C Financial Responsibility

Applicant is required to attach detailed fiscal and budgetary information as specified in the current DOH Policy Statement. An initial start-up or continuation budget and sufficient financial information as well as the source of such must be provided to insure the fiscal responsibility and stability of the ownership for the territory served.

Insurance Carrier

Agent

Business Phone ( ) -

Types and Limits of Coverage

- [ ] General Liability
- [ ] Other

## Section D Description of Proposed Services

For a corporation attach a certificate of incorporation, any DBAs and a listing of all owners, stockholders or principals.

Level of Service (check only one)

☐ EMT ☐ AEMT ☐ Critical Care ☑ Paramedic

| Agency Medical Director | Address | City | State | Phone Number |
|---|---|---|---|---|
| David O. Lobel, MD | 4802 Tenth Avenue | Brooklyn | NY | ( 718 ) 283 - 1364 |

| Agency Providing Medical Control | Phone Number |
|---|---|
| H+H Maimonides Corporation | ( 718 ) 283 - 1659 |

| System Medical Director | Address | City | State | Phone Number |
|---|---|---|---|---|
| John P. Marshall | 4802 Tenth Avenue | Brooklyn | NY | ( 718 ) 283 - 1406 |

| Size of Population to be Served | Days of operation | Hours of operation |
|---|---|---|
| 8.48 Million | Monday-Sunday 24hrs/7Days | 24 Hours per day |

Projected Call Volume Total 76,000 Emergency 65,000 Non-Emergency 11,000

Source of Statistics for Call volume ☑ PCR ☐ Dispatch Center ☐ Agency Call Record ☐ Other

| Total no. of ambulances | Total no. of emergency ambulance service vehicles (EASV'S) | Total no. of ALS First Response vehicles |
|---|---|---|
| 38 | 3 | 0 |

## Section E Proposed Organizational Structure

For a corporation attach a copy of certificate of incorporation for any DBAs listing of all owners' stockholders, principals, investors and/or parent corporations or sub-corporations. For LLC attach a copy of NYS DOS Application For Authority.

Proposed Name of Service: H+H Maimonides Corporation

Federal Employer Identification Number: [redacted]

| Address | City | State | Zip | County |
|---|---|---|---|---|
| 50 Water St., 17th Flr. | New York | NY | 10004 | NY |

| Contact Person | Title |
|---|---|
| Joshua Moskovitz, MD | AVP |

| Business Phone | Home Phone | Cell Phone | E-mail |
|---|---|---|---|
| ( 646 ) 694 - 5104 | ( ) - | ( [redacted] | moskovij@nychcc.org |

Proposed Organizational Sponsor Type

☐ Proprietary ☑ Hospital Based ☐ Volunteer Independent ☐ Industrial
☐ Volunteer Fire Department ☐ Municipal/Government ☐ Other

Proposed Type of Ownership

☐ Individual ☐ Partnership ☐ Government ☑ Corporation ☐ LLC

Name of Proposed Individual Owner, Partners, Corporation or Government Entity (attach any/all owners of 10% or more stock)

H+H Maimonides Corporation (a NY public benefit corp. and subsidiary of New York City Health + Hospitals Corporation)

## Section F Certification of Accuracy and Ownership Competency

As owner/CEO/operator of the ambulance service described herein I attest to the accuracy of the information contained in this application and its attachments and to having received and read Public Health Law Article 30 and State EMS Code Part 800. I also state that neither the corporation nor any of the owners, principals or stockholders in the corporation, or LLC members, have been convicted of Medicare or Medicaid fraud. I understand that under Section 3012(a) of the PHL Article 30 that the ambulance service or ALS FR service certificate for this agency may be revoked, suspended limited or annulled if this application includes willful misrepresentation.

Attachments Required
- Detailed narrative to support need or statement of purpose and intent for transfer
- Affirmation of Fitness and Competence (DOH-3778)
- DOS Certificate of Incorporation or Authority, DBA's, owners, partners, shareholders or members listing
- Financial information including funding budget and insurance
- Primary operating territory map

Name of Owner or CEO: Svetlana Lipyanskaya

Title: CEO

Signature

Date: 2/26/26

**Notary Public affirmation and acknowledgement**

JACKIE IRNI
NOTARY PUBLIC, STATE OF N.Y.
ID NO. 5078721
QUALIFIED IN KINGS COUNTY
COMMISSION EXPIRES ~~November 13, 2027~~ February 26, 2028

**FOR REGIONAL EMS COUNCIL USE ONLY**

Date Application Received

Date of Council Decision

☐ Approved ☐ Denied ☐ Rejected – Incomplete

Council Chair Signature

# ATTACHMENT B-1

NEW YORK STATE DEPARTMENT OF HEALTH
Bureau of Emergency Medical Services

# Affirmation of Fitness and Competency

**By completing this form, you are aware that the NYS Department of Health will be conducting a detailed background review in order to determine fitness and competency in accordance with Article 30 of the NYS Public Health Law.**

Maimonides Medical Center
Name of EMS Agency

7127
NYS EMS Agency Code

H+H Maimonides Corporation
Full Name of Corporate Entity requiring F&C review as a new owner/operator

Svetlana Lipyanskaya
Full Name of Individual

CEO
Title

48-02 10Th Ave Brooklyn NY 11219
Address of the Individual or Corporate Entity requiring F&C review as a new owner/operator

[redacted]
Social Security Number (this is not releasable under the provisions of FOIL)

[redacted]
Date of Birth

**As the proposed new owner/operator of an EMS agency, I hereby certify that I am or have been a director, sponsor, principal, stock holder, operator or operations manager of one or more of the following in the past 10 years (Article 30 §3005[5]).**

| YES | NO | |
|---|---|---|
| ☐ | ☑ | Emergency Medical Service certified by the NYS Department of Health, or equivalent in any other state. |
| ☑ | ☐ | Hospital, long term care facility or other Article 28 facility licensed by the NYS Department of Health, or equivalent in any other state. |
| ☐ | ☑ | Invalid coach (Ambulette) Service authorized by the NYS Department of Transportation or equivalent in any other state. |
| ☐ | ☑ | Home or residence licensed by NYS or equivalent in any other state. |
| ☐ | ☑ | Halfway house, hostel or residential facility or institution licensed by, or subject to the rules of the NYS Office of Mental Health (OMH) or Office of Mental Retardation and Developmental Disabilities (OMRDD), or equivalent in any other state. |

→ If **NO** has been marked for all of the above, it indicates that there is no history of operating an entity identified in NYS Public Health Law; signing this affirmation is informational only and a testimony to the accuracy of the information provided.

→ If **YES** has been marked for any of the above, on an attached page, please provide the following information for each:

- Name of agency or facility
- Mailing address of facility or agency
- Name of Certifying or Licensing authority
- If applicable, a copy of license, certificate or identification number
- Individual position(s) held with start and end dates

**REQUIRED ATTACHMENTS TO THIS AFFIRMATION**

- **Current resume or curriculum vitae**
- **Copies of any related licenses and certifications**
- **Listing of address of residence, or if less than 2 years, addresses of prior residences.**

## Certification of Competency

By completing and signing this affirmation, I certify that I have operated all of the agencies indicated, in compliance with all applicable statutes, rules, regulations and policies, specifically 10 NYCRR800.

Further, I certify that there have been no administrative orders issued by any Federal, State or local agency for matters that are or were recurrent or uncorrected, or dealt with patient harm or neglect in accordance with NYS Public Health Law during my tenure as a director, sponsor, principal, stock holder, operator or operations manager.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of competency.**

Svetlana Ligyanskaya
Full Name

Signature

2/17/26
Date

## Certification of Fitness

By completing and signing this affirmation, I certify that I have not been convicted of any crime at anytime, involving murder, manslaughter, assault, sexual abuse, theft, robbery, drug abuse, or sale of drugs, nor have I pleaded nolo contendere to a felony charge relating to any of these offenses.

Further, I certify that, I am not, or was not subject to a state or federal administrative order relating to fraud, embezzlement or patient harm, including, but not limited to actions involving Medicare and or Medicaid.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of fitness.**

Svetlana Ligyanskaya
Full Name

Signature

2/17/26
Date

## Notary Public Affirmation and Acknowledgement

Jackie Irni
Notary Public Name

Signature

02/17/2026
Date

**Please affix Notary Public Stamp or equivalent.**

JACKIE IRNI
NOTARY PUBLIC, STATE OF N.Y.
ID NO. 5078721
QUALIFIED IN KINGS COUNTY
COMMISSION EXPIRES November 13, 2027

X Jackie Irni

February 17, 2026
Todays Date

# Affirmation of Fitness and Competency Attachment

Name of Agency/Facility: New York Health & Hospitals South Brooklyn Health

Address: 2601 Ocean Parkway Brooklyn NY 11235

Name of Certifying or Licensing Authority: State of New York Department of Health

Position Held: CEO January 2020 to present

# Svetlana Lipyanskaya

Svetlana Lipyanskaya, MPA, FACHE is the Chief Executive Officer of NYC Health + Hospitals/South Brooklyn Health.

Since her appointment in 2020, she has guided the hospital through the COVID-19 pandemic, its extensive testing and vaccination programs, and the post-pandemic recovery. As a part of Superstorm Sandy recovery, Svetlana drove the effort to complete and open the new $923 million storm-resistant Ruth Bader Ginsburg Hospital facility, ensuring that patients have access to the care they need regardless of future environmental challenges.

She is the first woman to lead South Brooklyn Health, where she spearheads strategies focused on delivering transformative patient-centered care, including an interdisciplinary quality program that significantly improved the hospital's Leapfrog grade from a D to a B. The quality redesign focused on reducing hospital-acquired conditions, which yielded meaningful reductions in pressure injuries, Central Line-Associated Bloodstream Infections (CLABSI), and Catheter-Associated Urinary Tract Infections (CAUTI) – including over one year with no CAUTI hospital-wide.

Svetlana is focusing on the continued development of a comprehensive state-of-the-art medical and behavioral ambulatory care program for South Brooklyn Health, expanding services and providing a continuum of care in one coordinated space. Her efforts embody the NYC Health + Hospitals mission to transform care delivery, strengthen the health of her community, and provide high-quality, affordable, and compassionate health care to all New Yorkers. She has collaborated with government officials and the South Brooklyn Health Auxiliary to secure funding for vital infrastructure projects in an ongoing effort to improve access to critical lifesaving services for the communities she serves.

Prior to leading South Brooklyn Health, Svetlana has held several senior roles within the NYC Health + Hospitals system, responsible for driving corporate strategy, leading systemwide business planning, and driving multiple performance improvement initiatives. Before that she spent fifteen years in the Weill Cornell Medicine system.

Svetlana has received multiple recognitions in City & State's Brooklyn Power 100, was named by Becker's Hospital Review as a Community Hospital CEO to Know, and was highlighted by PoliticsNY as a Power Player in Healthcare. She was also recognized on the NY State Assembly floor for her efforts in the healthcare sector, and is an active member of the Healthcare Association of New York State Board of Directors, where she sits on the executive committee.

A proud native of Brooklyn, Svetlana holds an MPA in Healthcare Administration and Finance and a BA in Economics from New York University. She is also a Fellow of the American College of Healthcare Executives (FACHE).

# SVETLANA LIPYANSKAYA, MPA, FACHE

[redacted]

Seasoned health care executive with a hands-on approach to leadership and the ability to balance strategic decisions and financial discipline—resulting in improved care experience and financial performance. Engaging communicator and relationship builder with expertise in organizational planning, large-scale capital projects, contract negotiations, team development, and increasing visibility for growth.

| | | |
|---|---|---|
| Strategic Planning & Execution | Revenue & Growth Planning | Capital Development |
| Budgeting & Fiscal Management | Facility & Program Turnaround | Operational Efficiency |
| Culture Development & Refinement | Team Building & Motivation | Issue Analysis & Resolution |

## CAREER HIGHLIGHTS

**NYC Health + Hospitals/South Brooklyn Health (SBH)**

**Chief Executive Officer (CEO) ▪ Jan 2020 to Present**

*Provided leadership and change management for 351-bed community hospital to promote a reputation for quality, innovation, and clinical excellence. Shaped the strategic direction, controlled the budget, and built a top-performing team of 3,000+ professional staff and 400+ providers. SBH achieved ANCC Pathway to Excellence status in 2023 and submitted the ANCC Magnet application in June 2025.*

- Oversaw the strategic direction, operations and financial performance of a $750M+ enterprise.
- Led the hospital through the Covid-19 Pandemic, overseeing all aspects of the facility response to the crisis and recovery phases.
- Increased patient revenue by $200M annually through revenue cycle/case-mix index optimization and service expansion.
- Completed the construction, operational design, and opening of a new 11-story inpatient tower housing an expanded ED, OR and Procedural Suites, Med/Surg and Behavioral Health beds as well as all necessary ancillary support services.
- Developed a campus-wide master plan with a focus on ambulatory growth, including the design/build and funding identification. Secured $70M in capital funding to date. Multiple projects currently in the construction phase include Women's Health (30+ exam rooms), Primary Care (50+ exam rooms), Hem/Onc Infusion Suite (11 chairs), Dental (10 exam rooms), Neurology and Interventional Services (10 exam rooms, 2 procedure rooms).
- Implemented numerous clinical programs including a certified Cardiac Cath/percutaneous coronary intervention center, Joint Commission Thrombectomy-Capable Stroke center, and multiple surgery programs.
- Increased the Emergency Department volume by 60% over five years reaching ~100,000 visits in FY2025.
- Drove facility efforts to streamline throughput and shorten the length of stay by 1 day for med/surg.
- Developed a strategic plan to increase market share and ensure future financial sustainability.
- Led the development of an interdisciplinary quality program resulting in improvements in Leapfrog grade from D to B. Quality redesign focused on reducing hospital acquired conditions which yielded meaningful reductions in CAUTI (over 1-year CAUTI free hospital-wide), CLABSI, and pressure injuries.
- Oversaw the academic endeavors of the institution including residency/fellowship programs (200+ trainees) and multiple student programs. Expanded offerings by developing surgical and anesthesia residencies and expanding the existing internal medicine residency.

**NYC Health + Hospitals – Corporate Headquarters**

**Sr. Assistant Vice President, Acute Care Operations, Patient Growth ▪ 2018-2019**
**Sr. Director, Office of Transformation ▪ 2017**

- Built an enterprise business planning structure to drive $100+ million in investment decisions, in partnership with clinical and finance leadership teams.
- Created a unified inter-facility transfer system (single vendor transport and call center) to retain patients requiring higher level of care within the system and drive $25M+ incremental recurring annual revenue.
- Led system-level performance improvement efforts focused on inpatient throughput, including reduction of length of stay, alternate level of care patient disposition, and bed-board/bed-turnover monitoring.
- Led the planning, development, and implementation for perioperative, cardiovascular, and neurological service line expansion initiatives.
- Led the effort to identify and implement $30M incremental recurring savings in clinical staffing spend.
- Served as the system project manager and subject-matter expert on a consulting engagement to design a multi-alternative system-wide inpatient and ambulatory rightsizing plan.
- Designed the services and footprint for a free-standing ambulatory care facility.
- Coordinated the assessment of enterprise-wide clerkship and graduate medical education programming and assisted with contract negotiation.

**Weill Cornell Physician Network – Weill Cornell Medicine**

**Assistant Director ▪ 2014-2016**
**Department Administrator ▪ 2012-2014**

- Developed the ambulatory care network expansion strategy, including leading the identification, design, negotiation, and implementation/build-out of multiple off-campus ambulatory practices.
- Oversaw day-to-day operations of a multisite/multispecialty physician group consisting of 19 practice sites, 100+ providers, and 230,000+ patient visits per year.
- Redesigned practice operations and revenue cycle performance of incoming practices to reduce duplications and increase operational efficiencies.
- Implemented call centers, online tools, and practice policies and procedures aimed at increasing patient access and satisfaction.
- Coordinated the EpicCare EMR and Epic Practice Management implementations across multi-specialty clinical practices.
- Developed and managed the annual departmental and clinical budgets.
- Built and managed a multi-disciplinary team.

**Weill Cornell Physician Organization – Weill Cornell Medicine**

**Practice Management Specialist ▪ 2009-2012**

- Assessed clinical departments' revenue cycle and practice operations performance to identify efficiencies and opportunities for additional revenue capture.

- Developed models to benchmark physician productivity, space utilization, and coding opportunities.
- Improved patient access by redesigning front-end workflows.
- Engineered a methodology for identifying missing charges leading to increased revenue.
- Assisted in design and customization of Epic EMR SmartTools and implementation of charge interfaces.

**Weill Cornell Medicine**

**Division Administrator – Division(s) of Endocrinology and Hospital Medicine ▪ 2007-2009**
**Interim Department Administrator – Department of Ophthalmology ▪ 2008**
**Administrative Manager – Physician Organization Division of Information Services ▪ 2003-2007**

- Provided direct practice operations management with emphasis on access, operational efficiency, patient satisfaction, and revenue cycle performance.
- Enhanced revenue by improving physician efficiency, expanding services, and revising coding practices.
- Reduced the amount of outstanding accounts receivable (AR) by instituting new processes and benchmarks for billing edits resolution, time of service collections and controlling front end controllable denials.
- Created and managed annual capital and operating budgets.
- Managed divisional research initiatives.
- Constructed business models and strategic financial plans.
- Prepared the division for audits by internal and external constituents.

## EDUCATION

**Masters in Public Administration (MPA) with concentrations in Health Management and Finance**
NEW YORK UNIVERSITY: Robert F. Wagner Graduate School for Public Service

**Bachelor of Arts (BA) in Psychology and Business**
NEW YORK UNIVERSITY: Robert F. Wagner Graduate School for Public Service

**Fellow of the American College of Healthcare Executives (FACHE)**

## SELECTED ARTICLES AND PRESENTATIONS

| | |
|---|---|
| 7/2025 | **AHA Leadership Summit**, Future Proofing Healthcare, Building Adaptable Teams |
| 1/2025 | **Women in Healthcare, NY Metro Chapter**, Design for Identity |
| 10/2024 | **Women in Healthcare, NY Metro Chapter**, The Role of Art in the Therapeutic Milieu |
| 09/2024 | **Healthcare Leaders of New York**, 8th Annual Mini-Congress, Industry Perspectives on the Future of Healthcare (Moderator) |
| 4/2024 | **Becker's 14th Annual Meeting**, Semi Keynote Panel - Health Equity Spotlight: How to Move the Needle and Execute on Great Ideas |
| 2/2024 | **New York Academy of Medicine**, Convening on Health System Resilience, Panelist |
| 11/2023 | **Becker's CEO+CFO Roundtable**, Human Center Workforce Design, What Works for Hospitals |
| 09/2023 | **Women in Healthcare, NY Metro Chapter**, Illuminating Conversations with Women in the C-Suite |
| 09/2023 | **New York Academy of Medicine**, Around The Table: With Climate & Health Champions: "Health Systems - Managing In Crisis" Podcast |

09/2023 **New York Academy of Medicine**, Around The Table: With Climate & Health Champions: "Health Systems - Managing In Crisis" Podcast
09/2023 **GNYHA**, Perspectives Podcast, Preparedness for Climate Based Threats
07/2023 **Crain's**, Q&A: Health + Hospitals leader on creating health equity for vulnerable New Yorkers
05/2023 **New York Times,** "New Hospital in Brooklyn is Resistant to Flooding"
03/2023 **ACHE Congress 2023**, Strategies for Stable and Effective Leadership/ Executive Recruitment
10/2022 **Healthcare Design Conference**, Resilient Transformation: From Coney Island to Ruth Bader Ginsburg
06/2022 **Becker's Healthcare Podcast**, Aired June 25th, 2022
10/2021 **Weill Cornell Medicine, Rogers Health Policy Colloquium,** Public Health System and Community Engagement

## BOARDS AND COMMITTEES

**HANYS**, Board Member at Large Class of 2025
**HANYS**, Audit Committee of the Board of Directors
**Women in Healthcare, NY Metro Chapter**, Board Member
**NYC Health + Hospitals**, Systemwide Data and Analytics Governance Committee
**NYC Health + Hospitals**, Systemwide AI Governance Committee

## TEACHING AND MENTORING

**NEW YORK UNIVERSITY: School of Global Public Health**
Public Health Management and Leadership – Adjunct Instructor ▪ Fall 2022
Jordan Center NYC Summer Fellowship Mentor ▪ Summer 2023
Healthcare Management Science – Guest Panelist ▪ 2024, 2025

## RECENT AWARDS AND HONORS

Women Hospital and Health System Presidents and CEOs to Know, Becker's Hospital Review ▪ 2025
Crain's New York Business' Notable Leaders in Health Care ▪ 2024
Brooklyn Power 100, City & State New York ▪ 2021-2025
Community Hospital CEOs to Know, Becker's Hospital Review ▪ 2022-2024
Power Players in Healthcare, PoliticsNY ▪ 2024
Recognized by the New York State Assembly ▪ 2023

## LISTING OF RESIDENTIAL ADDRESS

Within the past two (2) years prior to the date of this Affirmation, I, _Svetlana Lipyanskaya_____, have maintained the following primary residence:

[redacted]

_____

_____
Signature

## LIST OF MALPRACTICE ACTIONS

Within the past ten (10) years prior to the date of this Affirmation, I, __Svetlana Lipyanskaya_____, have not been found liable for any malpractice actions that relate to patient care or harm.

Signature

# ATTACHMENT B-2

NEW YORK STATE DEPARTMENT OF HEALTH
Bureau of Emergency Medical Services

# Affirmation of Fitness and Competency

By completing this form, you are aware that the NYS Department of Health will be conducting a detailed background review in order to determine fitness and competency in accordance with Article 30 of the NYS Public Health Law.

Maimonides Medical Center
Name of EMS Agency

7127
NYS EMS Agency Code

H+H Maimonides Corporation
Full Name of Corporate Entity requiring F&C review as a new owner/operator

William A. Howe
Full Name of Individual

AVP of EMS and EM
Title

4802 Tenth Avenue Brooklyn, NY 11219
Address of the Individual or Corporate Entity requiring F&C review as a new owner/operator

[redacted]
Social Security Number (this is not releasable under the provisions of FOIL)

[redacted]
Date of Birth

As the proposed new owner/operator of an EMS agency, I hereby certify that I am or have been a director, sponsor, principal, stock holder, operator or operations manager of one or more of the following in the past 10 years (Article 30 §3005[5]).

| YES | NO | |
|---|---|---|
| ☑ | ☐ | Emergency Medical Service certified by the NYS Department of Health, or equivalent in any other state. |
| ☑ | ☐ | Hospital, long term care facility or other Article 28 facility licensed by the NYS Department of Health, or equivalent in any other state. |
| ☐ | ☑ | Invalid coach (Ambulette) Service authorized by the NYS Department of Transportation or equivalent in any other state. |
| ☐ | ☑ | Home or residence licensed by NYS or equivalent in any other state. |
| ☐ | ☑ | Halfway house, hostel or residential facility or institution licensed by, or subject to the rules of the NYS Office of Mental Health (OMH) or Office of Mental Retardation and Developmental Disabilities (OMRDD), or equivalent in any other state. |

→ If **NO** has been marked for all of the above, it indicates that there is no history of operating an entity identified in NYS Public Health Law; signing this affirmation is informational only and a testimony to the accuracy of the information provided.

→ If **YES** has been marked for any of the above, on an attached page, please provide the following information for each:

- Name of agency or facility
- Mailing address of facility or agency
- Name of Certifying or Licensing authority
- If applicable, a copy of license, certificate or identification number
- Individual position(s) held with start and end dates

**REQUIRED ATTACHMENTS TO THIS AFFIRMATION**

- **Current resume or curriculum vitae**
- **Copies of any related licenses and certifications**
- **Listing of address of residence, or if less than 2 years, addresses of prior residences.**

## Certification of Competency

By completing and signing this affirmation, I certify that I have operated all of the agencies indicated, in compliance with all applicable statutes, rules, regulations and policies, specifically 10 NYCRR800.

Further, I certify that there have been no administrative orders issued by any Federal, State or local agency for matters that are or were recurrent or uncorrected, or dealt with patient harm or neglect in accordance with NYS Public Health Law during my tenure as a director, sponsor, principal, stock holder, operator or operations manager.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of competency.**

William A. Howe

Full Name

Signature

02/26/26

Date

## Certification of Fitness

By completing and signing this affirmation, I certify that I have not been convicted of any crime at anytime, involving murder, manslaughter, assault, sexual abuse, theft, robbery, drug abuse, or sale of drugs, nor have I pleaded nolo contendere to a felony charge relating to any of these offenses.

Further, I certify that, I am not, or was not subject to a state or federal administrative order relating to fraud, embezzlement or patient harm, including, but not limited to actions involving Medicare and or Medicaid.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of fitness.**

William A. Howe

Full Name

Signature

02/26/26

Date

## Notary Public Affirmation and Acknowledgement

Manfred Fuchs

Notary Public Name

Signature

02/26/26

Date

MANFRED FUCHS
NOTARY PUBLIC, STATE OF NEW YORK
Registration No. 01FU6065657
Qualified in Queens County
Commission Expires December 08, 2029

**Please affix Notary Public Stamp or equivalent.**

# William A. Howe

## Skills

- Crisis Management
- Public safety and security
- Partnership development
- Project Management
- Personnel Management
- Regulatory
- Fire command center
- Leadership
- Financial analysis and planning
- Performance monitoring and evaluation
- Proposals and presentations

## Education and Training

**Bachelor of Science**:
Healthcare Administration, Business Administration
**Wagner College**
**Columbia Southern University**
Orange Beach, AL

**MBA**:
Candidate Healthcare Administration
**Columbia Southern University**
Orange Beach, AL

*01/1989*
**Paramedic:**
**NY Hospital Medical Center of Queens**
Flushing, NY

*01/1989*
Health Sciences
**New York University**
New York, NY

*05/1986*
EMT
**Bayley Seton Hospital**
Staten Island, NY

## Summary

Experienced emergency management professional looking to apply knowledge and abilities to make positive impact on emergency preparedness operations.
Organized, attentive and motivated to strengthen structures, improve program quality and control costs in order to maximize service outreach. Proficient in contributing to committees overseeing all aspects of EMS, public safety, disaster response and crisis management.

## Experience

**Maimonides Medical Center - Assistant Vice President EMS-Emergency Management**
*Brooklyn, N.Y.*
*01/2007 - Present*

- EMS and Emergency Management, Primarily responsible for the administrative, fiscal and daily operations of the hospitals FDNY 911 Emergency Services, High Risk Critical Care Transport Team, Dispatch & Transfer Center, AHA Training Center, and Event Medicine Program.
- Trained, developed and supervised team of 375 employees.
- Supported senior leadership by reviewing and prioritizing strategic initiatives.
- Worked with regulatory representatives to complete accurate filings and maintain compliance.
- Planned and coordinated risk mitigation strategies to protect company assets.
- Collateral duties as the EMS coordinator of Cadet Medical Intensive Training, United States Military Academy at West Point and the United States Coast Guard, Station New York.
- Stayed up to date on federal, state and local regulations governing emergency response plans.
- Developed and deepened relationships with local municipalities, county departments and city agencies to facilitate smooth planning and coordination of emergency response.

**St. Vincent's Catholic Medical Centers Of New York - Administrative Director EMS and Public Safety**
*Staten Island, N.Y.*
*07/1985 - 01/2007*

- 2000-2007 Primarily responsible for the administrative, fiscal and daily operations of the EMS Department, Public Safety Department and Emergency Management Department based out of two hospitals and a Long-Term Care Nursing Facility.
- Provided management and support to team of 150 staff, reducing process gaps and Promoting productivity.
- 1997-2000 Paramedic Supervisor
- 1985-1997 EMT/Paramedic.

**Mount Sinai Health System - EMS Operations Supervisor**
*New York, NY*
*01/2016 - 12/2019*

- Part Time Consultant

**Staten Island University Hospital - EMS Supervisor**
*S.I., N.Y.*
*01/1988 - 01/1993*

- Primarily responsible for the administrative, fiscal and daily operations of a large 911 Ambulance service, based out of two hospitals.

**NY Methodist CAHE -Senior Paramedic Instructor/Advisory Board**
*Brooklyn, N.Y.*
*01/2001 - 01/2003*

-
- Used individualized instruction techniques to educate students on patient observation, assessment, decision-making and health teaching.
- Managed daily operations by delivering laboratory instruction, curriculum implementation, student advisement and continuous improvement of industry best practices.

**Local 52 Motion Picture Studio - Set Paramedic-Per-Diem**
*New York, NY*
*06/2007 - Present*

**City University Of New York, BMCC - Adjunct Faculty**
*New York, NY*
*01/2007 - 12/2009*

**St. Luke's Roosevelt Hospital - Paramedic**
*New York, NY*
*01/1993 - 02/1998*

**St. Vincent's Hospital and Medical Center N.Y - Per Diem Paramedic, Per Diem Emergency Medical Technician**
*New York, N.Y.*
*01/1987 - 01/2010*

**Lenox Hill Hospital N.Y - Per Diem Paramedic**
*New York, N.Y.*
*01/1997 - 12/1999*

**Richmond County Ambulance - EMT-B/Dispatcher**
*S.I., N.Y.*
*01/1987 - 01/1989*

*New York, N.Y.*
*01/1997 - 12/1999*

**Richmond County Ambulance - EMT-B/Dispatcher**
*S.I., N.Y.*
*01/1987 - 01/1989*

## Certifications and Memberships

IBCSM Board Certified Healthcare Emergency Professional
IBCSM Board Certified Emergency Disaster Professional
NYS DOH Certified Paramedic
Nationally Registered Paramedic
New York City REMAC Certified Paramedic
NYS DOH Certified Instructor Coordinator NYS
Licensed Security / Safety Officer NYS
Commissioned Notary Public
United States Coast Guard Auxiliary, Vice Division Commander NY
Methodist School of Allied Health Advisory Board Member
National Ski Patrol System-Alumni Member Professional Ski Instructors of America National
Fire Protection Agency Member- Healthcare Division
FDNY Fire Safety Director Certification Z-50
FEMA Incident Command System 5A,100,200, 700 & 800
American Heart Association Training Center Faculty American Heart Association
ACLS, PALS, BCLS Instructor
American Academy of Pediatrics AHA Neonatal Resuscitation Provider
Staten Island Youth Soccer League-Certified Coach
Member Knights of Columbus

Bureau of Emergency Medical Services and Trauma Systems

Welcome William A Howe

**System Alert Message**

Prod

# EMS Provider Certification

Back to Search Results

**Provider ID:**
106907
**Name:**
Howe, William A
**County:**
[redacted]

**Status:**
Status OK

| Certification Level | Expiration Date |
|---|---|
| Emergency Medical Technician-Paramedic (EMT-P) | 08/31/2026 |
| Certified Instructor Coordinator | 12/31/2029 |

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02/11/2026 12:37

# THE REGIONAL EMERGENCY MEDICAL SERVICES COUNCIL OF NEW YORK CITY, INC.

*Est. 1974*

475 Riverside Drive, Suite 1929
New York, NY 10115
TEL: (212) 870-2301 Ext 2
FAX: (212) 870-2302
Email: dtan@nycremsco.org

*BOARD OF DIRECTORS*

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**Chief Medical Officer**
**NYC H+H Lincoln Hospital**

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**Central Park Medical Unit**

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**Chair, Computer Science Department**
**Brooklyn College of CUNY**

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Marie Diglio
**Executive Director**

TAX EXEMPT
NOT-FOR-PROFIT CORPORATION

*Celebrating 45+ Years of Service to the EMS Community in New York City!*

JUL 3 1 2023

To: William A. Howe, REMAC EMT-P

From: Dinna Tan
Quality Assurance Information Management

Re: REMAC Paramedic Credentialing Certification Card

---

Enclosed is your Regional Emergency Medical Advisory Committee (REMAC) of NYC Paramedic Credentialing card. This card is to be used to identify yourself as a REMAC NYC Paramedic.

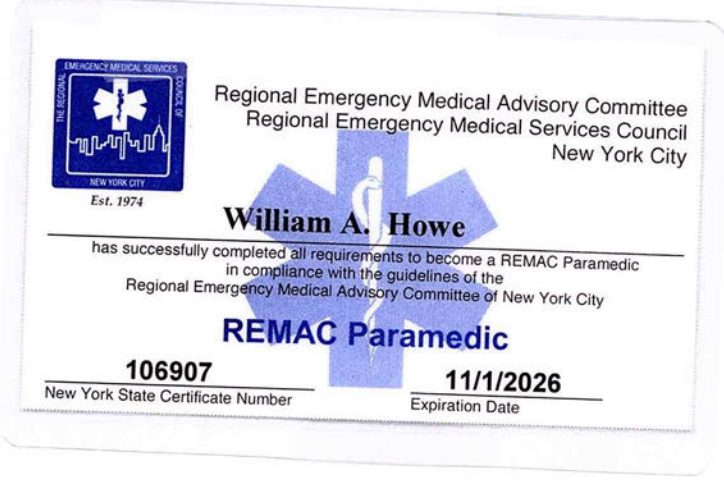
**REMAC NYC #: 106907**

**Expiration Date: 11/1/2026**

If this card is lost or stolen, or if you have any questions, contact the offices of the Regional EMS Council of NYC at (212) 870-2301 extension 4776, or via email at dtan@nycremsco.org.

REMAC Protocols and Advisories are available at www.nycremsco.org. If you have any questions or comments regarding REMAC Protocols please contact us. We will be pleased to direct your comments to the REMAC Protocols Committee, and respond to you as soon as possible.

There is a $10.00 charge to replace lost or stolen cards.



**LISTING OF RESIDENTIAL ADDRESS**

Within the past two (2) years prior to the date of this Affirmation, I, William A. Howe, have maintained the following primary residence:

[redacted]

Signature

**LIST OF MALPRACTICE ACTIONS**

Within the past ten (10) years prior to the date of this Affirmation, I, William A. Howe, have not been found liable for any malpractice actions that relate to patient care or harm.

Signature

# ATTACHMENT B-3

NEW YORK STATE DEPARTMENT OF HEALTH
Bureau of Emergency Medical Services

# Affirmation of Fitness and Competency

By completing this form, you are aware that the NYS Department of Health will be conducting a detailed background review in order to determine fitness and competency in accordance with Article 30 of the NYS Public Health Law.

MAIMONIDES MEDICAL CENTER
Name of EMS Agency

7127
NYS EMS Agency Code

HHH MAIMONIDES CORPORATION
Full Name of Corporate Entity requiring F&C review as a new owner/operator

DECLAN DOYLE
Full Name of Individual

Title

4802 10th AVE, BROOKLYN, NEW YORK, 11219
Address of the Individual or Corporate Entity requiring F&C review as a new owner/operator

[redacted]
Social Security Number (this is not releasable under the provisions of FOIL)

[redacted]
Date of Birth

As the proposed new owner/operator of an EMS agency, I hereby certify that I am or have been a director, sponsor, principal, stock holder, operator or operations manager of one or more of the following in the past 10 years (Article 30 §3005[5]).

| YES | NO | |
|---|---|---|
| ☐ | ☒ | Emergency Medical Service certified by the NYS Department of Health, or equivalent in any other state. |
| ☒ | ☐ | Hospital, long term care facility or other Article 28 facility licensed by the NYS Department of Health, or equivalent in any other state. |
| ☐ | ☒ | Invalid coach (Ambulette) Service authorized by the NYS Department of Transportation or equivalent in any other state. |
| ☐ | ☒ | Home or residence licensed by NYS or equivalent in any other state. |
| ☐ | ☒ | Halfway house, hostel or residential facility or institution licensed by, or subject to the rules of the NYS Office of Mental Health (OMH) or Office of Mental Retardation and Developmental Disabilities (OMRDD), or equivalent in any other state. |

→ If **NO** has been marked for all of the above, it indicates that there is no history of operating an entity identified in NYS Public Health Law; signing this affirmation is informational only and a testimony to the accuracy of the information provided.

→ If **YES** has been marked for any of the above, on an attached page, please provide the following information for each:

- Name of agency or facility
- Mailing address of facility or agency
- Name of Certifying or Licensing authority
- If applicable, a copy of license, certificate or identification number
- Individual position(s) held with start and end dates

**REQUIRED ATTACHMENTS TO THIS AFFIRMATION**

- **Current resume or curriculum vitae**
- **Copies of any related licenses and certifications**
- **Listing of address of residence, or if less than 2 years, addresses of prior residences.**

## Certification of Competency

By completing and signing this affirmation, I certify that I have operated all of the agencies indicated, in compliance with all applicable statutes, rules, regulations and policies, specifically 10 NYCRR800.

Further, I certify that there have been no administrative orders issued by any Federal, State or local agency for matters that are or were recurrent or uncorrected, or dealt with patient harm or neglect in accordance with NYS Public Health Law during my tenure as a director, sponsor, principal, stock holder, operator or operations manager.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of competency.**

Declan Doyle

Full Name

Signature

Date 2/19/2026

## Certification of Fitness

By completing and signing this affirmation, I certify that I have not been convicted of any crime at anytime, involving murder, manslaughter, assault, sexual abuse, theft, robbery, drug abuse, or sale of drugs, nor have I pleaded nolo contendere to a felony charge relating to any of these offenses.

Further, I certify that, I am not, or was not subject to a state or federal administrative order relating to fraud, embezzlement or patient harm, including, but not limited to actions involving Medicare and or Medicaid.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of fitness.**

Declan Doyle

Full Name

Signature

Date 2/19/2026

## Notary Public Affirmation and Acknowledgement

Elaine Swiontak

Notary Public Name

Signature

Date 2/19/2026

Elaine Swiontak
Notary Public, State of New York
01SW6092080
Qualified in Kings County
Commission Expires: May 12, 2027

**Please affix Notary Public Stamp or equivalent.**

# DECLAN DOYLE, MBA

[redacted]

## EXECUTIVE SUMMARY

Results driven health care executive with extensive leadership experience with high-performance, complex healthcare delivery organizations. Innovative, influential, collaborative leader with broad health care operations experience. Successful track record developing patient centered inpatient and outpatient clinical programs in tertiary academic hospital settings. Proven reputation of driving organizational growth and efficiency by building high performance teams. Adept at implementing new systems and technologies to improve performance. Experience working and collaborating with community served.

Core Qualifications:

- Executive Leadership
- Budgeting and Financial Management
- Construction and Project Management
- Process and Quality Improvement
- Strategic Planning and Execution
- Revenue and Growth Planning
- Compliance Regulatory Affairs
- Consensus Building, Coaching and Mentoring.

## PROFESSIONAL EXPERIENCE

**Maimonides Health,** Brooklyn, New York — February, 2025- Present

**EXECUTIVE VICE PRESIDENT, CHIEF OPPERATING OFFICER**

Maimonides Health is a three hospital system in Brooklyn, New York, operating 841 in-patient beds, serving over 320,000 patients each year. The system is comprised of a tertiary level teaching hospital Maimonides Medical Center, Maimonides Midwood Community Hospital and Maimonides Children's Hospital. Total annual operating budget for the Health System is $2.0 billion. Maimonides is one of the nation's largest independent teaching hospitals and home to multiple centers of excellence.

**Responsibilities and Accomplishments:**

- Leading and managing operations, and the overall performance of Health System
- Implementing organizational strategic plan, including clinical service line development for Health System and regional partners.
- Optimizing Health System performance and management structure to provide responsible and effective service to communities served.
- Leading and implementing plan for transition Health System to a new electronic patient record and enterprise financial management system (Epic).
- Expanding Health System clinical program collaborations with regional partners, One Brooklyn Health, SUNY Downstate Medical Center and NYC Health and Hospitals Corporation.
- Expanding Health System community relations programs with local civic, business and faith-based organizations and communities.
- Overseeing master facilities modernization project, expansion of Interventional Cardiology Program, expansion of Adult Emergency Department, outpatient Imaging Services.
- Leading throughput and efficiency initiatives for inpatient and perioperative services.
- Expanded behavioral health emergency department to double its capacity.
- Developed and launched Brooklyn's only stand-alone Pediatric Emergency Department.

**Catholic Health Services – Long Island** — August,2023-February, 2025

**PRESIDENT, St. Catherine of Sienna Hospital & Nursing & Rehabilitation Center,** Smithtown, New York
St. Catherine of Sienna Hospital is a 265 bed, acute care community hospital. St. Catherine of Siena Nursing and Rehabilitation Center is a 240 bed facility, offering short term rehabilitation and long term care. Both are part the Catholic Health Services of Long Island.

**Responsibilities and Accomplishments:**

- Ensured a sound management structure to provide responsible and appropriate hospital activities, including appropriate and competent medical and leadership staff.
- Developed and implemented immediate and long-term plan, for clinical service line growth in areas consistent with Health System goals and community needs. Developed and implemented St. Francis Heart Center regional interventional cardiology program at SCSH. Developed and launched planning of Comprehensive Spine Center with concierge inpatient program.
- Developed and executed Health system plan on rationalization and regional redistribution of OB and NICU licensed beds.
- Developed and implemented capital improvement plan to support ongoing operation of the hospital and clinical service line growth. Completed expansion of Emergency Department in 2024, doubling patient care foot print.
- Participated in planning with system service line leads for future of CHS-LI to position and insure success of Health System's future strategic vision and plan, including expansion of outpatient imaging service line, development of oncology service line.
- Implemented a number of initiatives to improve patient and family experience and Leapfrog scores.

**MAIMONIDES MEDICAL CENTER,** Brooklyn, New York April, 1999 – August, 2023

**SENIOR VICE PRESIDENT, OPERATIONS & CLINICAL SERVICES** April, 2017 – August 2023

Provide executive oversight and leadership for the following areas: Radiology; Laboratory; Emergency Medicine; Surgery; Medicine; OBGYN; Anesthesia; Psychiatry; Respiratory; Cardiology; Engineering; Environmental Services; Security; Food and Nutrition; Patient Relations.

- Managed with a focus on optimizing operations, instilling financial discipline, enhancing quality of care and customer experience and, where possible, integrating services.
- Responsible for the development, approval and management of annual operating and capital budgets for above areas.
- Oversaw 11 direct reports with responsibility for $230M annual operating budget and 1,798 full-time employees.
- Worked as part of executive team to create and implement the strategic plan for Medical Center.
- Led project to construct an operationalize stand-alone ED service in Bay Ridge (former Victory Memorial Hospital.
- Led collaborative effort with regional executive leadership for Northwell Health to improve operational processes and integrate clinical services where possible as part of organizational affiliate partnership.

**Notable Accomplishments:**

**Facilities and Clinical Systems:**

- Improved acute care patient throughput and capacity utilization: led multidisciplinary team to enhance communications processes and operational alignment between bed management, case management, and physician advisor teams; enhanced rounding and escalation process to help expedite early in day discharges; co-led multidisciplinary throughput Committee to reduce overall medical-surgical LOS by 1.1 days.
- Participated in the design, capital, operational planning and launch of a new 70,000 square foot multi-specialty medical office building, opened 2020.
- Enhanced ambulance routes by 20% by undertaking FDNY enhancement routes in MMC primary catchment area.
- Secured local municipality New York City Council and NY State grant funding approvals for approximately $17 million for projects related to multiple clinical program enhancements.
- Participated in the planning, design, and CON preparation for Campus Master Facility modernization plan including, Adult ED expansion, construction of Pediatric ED, Psychiatric ED, Imaging and Laboratory, NICU and CTICU.
- Expanded Centralized Call Center and Contact Center to include Surgical, Oncological, Imaging, Pediatric, and Medicine subspecialties.

**Managed Operational Relationship with Major Clinical and Teaching Affiliate**

- Created effective Clinical Service agreements between Maimonides and regional partners (One Brooklyn Health, NY Community Hospital, and SIUH) for Cardiology, Pediatric Oncology, Critical Care, Emergency Medicine, Advanced Imaging, and Laboratory testing. Some of which were essential to secure ACS Level I Trauma Program verification, and JC Comprehensive Stroke Accreditation status.
- Operationalized joint regional Clinical and Academic Departments of Pathology, Ophthalmology, Neurology, and OBGYN with major academic medical school affiliate SUNY Downstate.

**Environment of Care**

- Managed the transition of the environmental services management structure within MMC and Sodexo.
- Partnered with CNO to strengthen the collaboration between nursing and environmental services management at the unit level to improve HCAP and EDCAP scores, by approximately 10% in initial phase.

**Hospital-Wide Service Optimization & Recovery Program**

- Worked with clinical leadership in the design and implementation of a proactive patient rounding process in challenged ED environment; implemented a service recovery tool to capture patient concerns and mange expectations.
- Collaborated with Clinical Leadership on action plans to improve overall Physician Engagement and Alignment scores by 21 percentile points in Press Gainey surveys, exceeding National Physician average scores in most domains.

**VICE PRESIDENT CLINICAL SERVICES** January 2015 - April 2017

- Worked with Senior Clinical Leadership to create budget and implement the operational plan to establish Level I Adult and Level II Pediatric Trauma Centers at MMC.
- Created plan and budget to upgrade MMC Stroke Program from a Primary to a Comprehensive Stroke Center.
- Worked with Surgical Clinical leaders to enhance surgery programs by adding two advanced Hybrid OR's and two robotic surgery systems.

**ASSISTANT VICE PRESIDENT FOR CLINICAL SERVICES** March 2013 - January 2015

- Responsible for operations and financial management of Imaging Services Department, Laboratory and Pathology Services, Rehabilitation Services, Respiratory Services.
- Created and implemented plan to provide teleradiology imaging services enhancing Radiology professional revenues by $1.7 million annually.
- Oversaw selection and implementation of major clinical information technology projects, Siemens, IDX, Soft Labs.
- Participated in the design and oversaw the construction and operationalizing of MMC Comprehensive Breast Center annex to Cancer Center.

**DIRECTOR DEPARTMENT OF RADIOLOGY** April 1999 - March 2013

- Recruited to assist with turn-around effort of low performing department and manage department operations, financial budget activities, quality control and compliance programs.
- Selected and installed $27 million of advanced imaging equipment; evaluated, selected and managed replacement of Radiology Information system.
- Created a customer service training program for support staff.
- Built relationships with referring physician's offices; implemented report turn-around time programs to assist management of patients in Emergency Departments and improve patient throughput in medicine, oncology and surgical services.

**LONG ISLAND COLLEGE HOSPITAL,** Brooklyn, New York June 1994 – April 1999

**DIRECTOR CLINICAL SERVICES** (May 1997- April 1999)
Director of day to day operations for the following clinical service departments: Radiology, Radiation Oncology, Dentistry, and Respiratory.

**ASSISTANT PHYSICIST /CHIEF TECHNOLOGIST** (March 1995 - May 1997)

**RADIOLOGIC TECHNOLOGIST** (June 1994 - March 1995)

## EDUCATION

**MASTER OF BUSINESS ADMINISTRATION**
*St. Joseph's College, New York*

**BACHELOR OF SCIENCE IN HEALTH CARE MANAGEMENT**
*St Francis College, Brooklyn, NY*

**LICENSED RADIOLOGIC TECHNOLOGIST**
*Long Island College Hospital, School of Radiography, Brooklyn, NY*

**COMPLETED NORTHWELL HIGH POTENTIAL LEADERSHIP PROGRAM**
*Northwell Health, Lake Success, NY*

## PROFESSIONAL MEMBERSHIPS

Member American College Healthcare Executives
Member of American Registry of Radiologic Technologists (ARRT)
Member of American Hospital Radiology Administrators (AHRA)

## LISTING OF RESIDENTIAL ADDRESS

Within the past two (2) years prior to the date of this Affirmation, I, Declan Doyle, have maintained the following primary residence:

[redacted]

Signature

**LIST OF MALPRACTICE ACTIONS**

Within the past ten (10) years prior to the date of this Affirmation, I, DECLAN DOYLE, have not been found liable for any malpractice actions that relate to patient care or harm.

Signature

# ATTACHMENT B-4

NEW YORK STATE DEPARTMENT OF HEALTH
Bureau of Emergency Medical Services

# Affirmation of Fitness and Competency

By completing this form, you are aware that the NYS Department of Health will be conducting a detailed background review in order to determine fitness and competency in accordance with Article 30 of the NYS Public Health Law.

Maimonides Medical Center
Name of EMS Agency

7127
NYS EMS Agency Code

H+H Maimonides Corporation
Full Name of Corporate Entity requiring F&C review as a new owner/operator

JOHN MARSHALL
Full Name of Individual

MD
Title

[redacted]
Address of the Individual or Corporate Entity requiring F&C review as a new owner/operator

[redacted]
Social Security Number (this is not releasable under the provisions of FOIL)

[redacted]
Date of Birth

As the proposed new owner/operator of an EMS agency, I hereby certify that I am or have been a director, sponsor, principal, stock holder, operator or operations manager of one or more of the following in the past 10 years (Article 30 §3005[5]).

| YES | NO | |
|---|---|---|
| ☐ | ☒ | Emergency Medical Service certified by the NYS Department of Health, or equivalent in any other state. |
| ☒ | ☐ | Hospital, long term care facility or other Article 28 facility licensed by the NYS Department of Health, or equivalent in any other state. |
| ☐ | ☒ | Invalid coach (Ambulette) Service authorized by the NYS Department of Transportation or equivalent in any other state. |
| ☐ | ☒ | Home or residence licensed by NYS or equivalent in any other state. |
| ☐ | ☒ | Halfway house, hostel or residential facility or institution licensed by, or subject to the rules of the NYS Office of Mental Health (OMH) or Office of Mental Retardation and Developmental Disabilities (OMRDD), or equivalent in any other state. |

→ If **NO** has been marked for all of the above, it indicates that there is no history of operating an entity identified in NYS Public Health Law; signing this affirmation is informational only and a testimony to the accuracy of the information provided.

→ If **YES** has been marked for any of the above, on an attached page, please provide the following information for each:

- Name of agency or facility
- Mailing address of facility or agency
- Name of Certifying or Licensing authority
- If applicable, a copy of license, certificate or identification number
- Individual position(s) held with start and end dates

**REQUIRED ATTACHMENTS TO THIS AFFIRMATION**

- **Current resume or curriculum vitae**
- **Copies of any related licenses and certifications**
- **Listing of address of residence, or if less than 2 years, addresses of prior residences.**

## Certification of Competency

By completing and signing this affirmation, I certify that I have operated all of the agencies indicated, in compliance with all applicable statutes, rules, regulations and policies, specifically 10 NYCRR800.

Further, I certify that there have been no administrative orders issued by any Federal, State or local agency for matters that are or were recurrent or uncorrected, or dealt with patient harm or neglect in accordance with NYS Public Health Law during my tenure as a director, sponsor, principal, stock holder, operator or operations manager.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of competency.**

John Marshall

Full Name

Signature

2/20/26

Date

## Certification of Fitness

By completing and signing this affirmation, I certify that I have not been convicted of any crime at anytime, involving murder, manslaughter, assault, sexual abuse, theft, robbery, drug abuse, or sale of drugs, nor have I pleaded nolo contendere to a felony charge relating to any of these offenses.

Further, I certify that, I am not, or was not subject to a state or federal administrative order relating to fraud, embezzlement or patient harm, including, but not limited to actions involving Medicare and or Medicaid.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of fitness.**

John Marshall

Full Name

Signature

2/20/26

Date

## Notary Public Affirmation and Acknowledgement

Elaine Swiontak

Notary Public Name

Elaine Swiontak

Signature

2/20/2026

Date

**Please affix Notary Public Stamp or equivalent.**

Elaine Swiontak
Notary Public, State of New York
01SW6092080
Qualified in Kings County
Commission Expires: May 12, 2027

# John P Marshall MD MBA

[redacted]

## An outcomes-driven leader with experience across the spectrum of health system operations.

*Dedicated professional committed to innovative, patient-centered compassionate medical care delivered collaboratively and consistently in a fiscally and socially responsible manner.*

## Professional Experience

MAIMONIDES HEALTH, BROOKLYN, NY

***Executive Vice President for Medical Affairs and System Chief Medical Officer***

June 2023 to present

Responsibilities include all physician activities, budgeting, financial performance, inpatient and outpatient clinical operations, faculty practice development, captive practice management, benchmarking, value-based care delivery, quality improvement, safety, risk management, case management, clinical integration, regional collaboration, physician marketing and strategy for a 750 member employed faculty, 500 residents and fellows, 1500 voluntary physicians and 300 advanced-practice providers serving multiple sites including a 711-bed regional, tertiary care teaching hospital, 135-bed community hospital, adult and pediatric trauma center, children's hospital, regional perinatal center, community mental health center, 3 emergency departments and 72 ambulatory locations.

***Vice President for Medical Affairs***

July 2017 to June 2023

Responsible for emergency management, pandemic clinical operations, hospital throughput, quality initiatives, network development, process improvement and provider alignment, resource utilization, clinical protocol development and standardization, patient movement, transfer center, and clinical program space planning.

***Emergency Medicine System Chair, and Service-line Chief***

June 2010 to June 2023

Responsible for academic, administrative, operational, budgetary, personnel management for a tertiary urban teaching ED with 120,000 annual visits, $65M budget, 750 employees, trauma center, pediatric ED, psychiatric ED, observation unit, EMS service, residency program, 7 fellowship programs, event medicine service, simulation center, affiliated community hospital ED with 30,000 visits and free-standing ED 18,000 visits annually.

***Vice-Chair and Medical Director***

March 2009 to June 2010

Responsible for clinical policies, operational management, throughput and staffing

***Vice-Chairman for Academic Affairs, Department of Emergency Medicine***

June 2008 to June 2010

Responsible for faculty development, research, academic program oversight

***Residency Director, Department of Emergency Medicine***

December 2005 to July 2010

Responsible for all aspects of residency administration and medical student program

***Director of Emergency Ultrasonography***

October 2003 to July 2007

Responsible for ultrasound administration, staff credentialing and education

WILFORD HALL USAF MEDICAL CENTER, SAN ANTONIO, TEXAS

***Emergency Department Chair and Interim Squadron Commander***

January 2003 to September 2003

Responsible for all ED and EMS operational, tactical readiness, budgetary and personnel issues at a 1000-bed regional hospital with level 1 trauma center, 70,000 ED visits, residency program, 280 active duty service members. Interim liaison to USAF Surgeon General for Emergency Medicine operational, clinical and tactical medical issues.

## Professional Experience (cont'd)

***Emergency Department Chair and Physician Flight Commander***
July 2002 to January 2003
Responsible for physician leadership, clinical operations and clinical management

***Critical Care Aeromedical Transport Team Chief***
Operation Enduring Freedom: Afghanistan/Uzbekistan/Turkey
October 2001 to April 2002
Responsible for critical care evacuation from forward deployed locations

***Emergency Department Research Director***
December 1999 to October 2002.
Responsible for research administration, education, clinical trials and IRB issues.
IRB member and IACUC member

***Emergency Department Ultrasonography Director***
November 1999 to August 2002
Responsible for ultrasound administration, staff credentialing and education

HEART HOSPITAL OF AUSTIN, AUSTIN, TEXAS

***Staff Physician (per diem)***
February 2001 to September 2001
Cardiac Care Referral Center for Central Texas
Unable to continue due to deployment to Afghanistan

## Education

*University of Massachusetts, Amherst - Isenberg School of Management*
**MBA**, June 2015 to December 2017

*Denver Health Medical Center Residency in Emergency Medicine*
July 1996 to July 1999
Chief Resident 1998-99 Academic Year

*University of Hawaii Transitional Internship*
June 1995 to June 1996

*University of Michigan Medical School*
**MD**, August 1991 to June 1995

*University of Michigan, Ann Arbor*
September 1987 to May 1991
**BA,** Cultural Anthropology with High Honors and **BA,** Creative Writing

## Non-degree Education

*TeamSTEPPS Trainer Course*
Maimonides Medical Center, Sept 2013
Travis Air Force Base, June 2000

*Program for Chairs of Clinical Services*
Harvard School of Public Health, January 2012

*The Advisory Board Physician Leadership Workshop*
Maimonides Medical Center, July 2005 to June 2006

*Emergency Medicine Basic Research Skills Workshop*
American College of Emergency Physicians, Dallas TX
Nov 9-16, 1999 & Apr 9-12, 2000

*Critical Care Aeromedical Transport Team Course*
School of Aerospace Medicine, Brooks Air Force Base, July 2000

*Combined Humanitarian Assistance Response Training*
Wilford Hall Medical Center, Dec 10-14, 1999

## Military Activities

*Major, Unites States Air Force Medical Corps, commissioned 1991*
Separated and Commission Retired October 2003
*Squadron Commander, 959th Surgical Operations Squadron*
Interim Commander January 2003 to July 2003
*Flight Commander, 959th Surgical Operations Squadron, Emergency Physician Flight*
August 2002 to January 2003
*Operation Enduring Freedom, Afghanistan/Uzbekistan/Turkey*
Critical Care Air Transport Team Chief
October 2001 to April 2002
*Joint Military Medical Operations with Chilean Air Force*
Mobile Field Surgical Team member
November 2000
*Mobile Field Surgical Team Member*
Multiple national field exercises and proof of concept demonstrations
January 2000 to October 2001
*Commissioned Officer Training*
Maxwell Air Force Base, September to October 1999
*Aerospace Medicine Basic Certification*
School of Aerospace Medicine, Brooks Air Force Base, July 1996

## Honors and Awards

*Trailblazers in Healthcare Award,* City and State New York, January 2026
*Alpha Omega Alpha,* Faculty Member, SUNY Downstate, March 2025
*50 over 50 Award,* City and State New York, February 2025
*Leadership Award,* Federation of Italian American Organizations, June 2024
*Community Service Award,* Chinese-American Planning Council Brooklyn, November 2023
*Lifetime Achievement Award,* Maimonides Medical Staff, May 2023
*Crain's Notable in Healthcare,* Crain's New York Business, August 2020
*Community Leadership Award,* Brooklyn Community for Kids, November 2018
*Community Health Award,* Brooklyn Housing and Family Services, June 2015
*Hospital Leadership Award,* Bikur Cholim Chesed Organization, December 2014
*Community Leadership Award,* Flatbush Development Corporation, April 2013
*Emergency Medicine Attending of the Year,* Maimonides Medical Center, June 2010
*Medical Service Award,* Bikur Cholim D'Bobov, April 2006
*Emergency Medicine Educator of the Year Award,* Maimonides Medical Center, June 2005
*Fellow, American College of Emergency Physicians,* September 2003
*Military Decorations:* Meritorious Service Medal, Arial Achievement Medal, Joint Meritorious Unit Award, Outstanding Unit with Valor and Bronze Oak Leaf Cluster, National Defense Service Medal, Air Force Longevity Service Award; 1999 to 2003.
*Wilford Hall Medical Center Gold Headed Cane Finalist,* February 2001 and 2003
Hospital-wide award for outstanding staff contribution to resident education.
*Emergency Medicine Teacher of the Year Award*, Wilford Hall Medical Center, June 2001
*Chief Resident*, Denver General Hospital Emergency Department 1998-1999.

## Professional Activities

*Community Care of Brooklyn IPA – Board of Directors*
*November 2023 to Present*
*American Board of Emergency Medicine – Board of Directors*
July 2023 to Present
*Maimonides Doctors Faculty Practice - Chair*
January 2023 to Present
*American Board of Emergency Medicine – Oral Exam Case Development Panel*
November 2022 to Present
*Greater New York Hospital Association – Transfer Center Leadership Taskforce*
July 2020 to Present
*Emergency Medicine All-Threats Network – Executive Committee Member*
May 2020 to Present

## Professional Activities (cont'd)

*Association of Academic Chairs of Emergency Medicine – Membership Committee Member*
July 2020 to Present
*American Board of Emergency Medicine – MyEMCert Examination Item Writer*
December 2018 to Present
*American College of Emergency Physicians – Emergency Medicine Practice Committee*
July 2016 to present, Crowding Policy Subcommittee Chair, October 2018 to 2019
Electronic Health Record Subcommittee Chair, October 2017 to July 2018
*Maimonides Associates IPA – Board of Directors*
August 2015 to present
*Maimonides Research and Development Foundation – Board of Directors*
November 2011 to Present
*American Board of Emergency Medicine - Written Examination Item Writer*
April 2007 to July 2016
*American Board of Emergency Medicine - Oral Examination Standard Setting Panel*
May 2014 and May 2016
*American Board of Emergency Medicine - Written Examination Standard Setting Panel*
November 2014
*American Board of Emergency Medicine - Oral Examiner*
April 2012 to Present
*Maimonides Associates Independent Practice Association – Board Member*
September 2011 to Present
*American Board of Emergency Medicine - Enhanced Multiple Choice Advisory Panel*
Member, January 2011 to January 2012
*Society for Academic Emergency Medicine - Program Committee*
Member 2009 to 2012
*Council of Residency Directors in Emergency Medicine - Membership Task Force*
Chair, Nov 2007 to 2010
*Society for Academic Emergency Medicine - Ethics Committee*
Member, 2005 to 2012
*Society of Air Force Clinical Surgeons,*
EM section coordinator 2000-2001
*Medical Director, Denver Fire Department Station 12.*
January 1998 to June 1999

## Publications – Peer Reviewed Journals

Calderon Y, Knapp B, Holden L, Marshall J, Gaeta T, Ankel F, Barton M, Puroski R, Trotter A, Johnson M. American Board of Emergency Medicine Report on Residency and Fellowship Training Information (2024-2025). *Annals of Emergency Medicine*. 86 (1):1 – 98. July 2025

Novak D, Masoudi A, Shaukat B, Kabariti S, Drapkin J, Christian M, Kogan R, Marshall J, Motov S. MeMed BV testing in emergency department patients presenting with febrile illness concerning for respiratory tract infection. *American Journal of Emergency Medicine*. 65:195-199. March 2023.

Ghitan M, Press R, PhD; Samy S, Bassi H, Lockerman Z, Lin YS, Marshall J. COVID-19 Mortality by Demographics in a Brooklyn Hospital. *Infectious Diseases in Clinical Practice*. 30(5):e1149, September 2022.

Gazivoda V, Stolz A, Saunders P, Marshall J, Lockerman Z, Samy S, Motov S, Savel R. CovidStats: Development and Implementation of a Daily CVOID-19 Clinical Dashboard in an Urban Teaching Hospital. *Quality Management in Health Care*. 31(4):259-266; Feb 2022.

Dove D, Fassassi C, Davis A, Drapkin J, Butt M, Hossain R, Kabariti S, Likourezos A, Gohel A, Favale P, Silver M, Marshall J, Motov S. Comparison of Nebulized Ketamine at Three Different Dosing Regimens for Treating Painful Conditions in the Emergency Department: A Prospective, Randomized, Double-Blind Clinical Trial. *Annals of Emergency Medicine.* 78(6):779-787. December 2021.

## Publications – Peer Reviewed Journals (cont'd)

Erogul M, Likourezos A, Meddy J, Terentiev V, Davydkina D, Monfort R, Pushkar I, Vu T, Achalla M, Fromm C, Marshall J Post-Traumatic Stress Disorder in Family-Witnessed Resuscitation of Emergency Department Patients. *Western Journal of Emergency Medicine.* 21(15):1182-87; September 2020.

Rizkalla C, Arroyo A, Zerzan J, O'Keefe M, Okereke M, Dickman E, Drapkin J, Marshall J Urban Emergency Department Response to Measles Outbreak. *Annals of Emergency Medicine*. 76(1): 78-84; July 2020

Motov S, Butt M, Palacios W, Fassassi C, Drapkin J, Likourezos A, Hossain R, Brady J, Rothberger N, Flom P, Zerzan J, Marshall J. Comparison of Oral Ibuprofen and Acetaminophen with Either Analgesic Alone for Pediatric Emergency Department Patients with Acute Pain. *Journal of Emergency Medicine* 58(5):725-732; May 2020;

Motov S, Fassassi C, Drapkin J, Butt M, Hossain R, Likourezos A, Monfort R, Brady J, Rothberger N, Mann S, Flom P, Gulati V, Marshall J. Comparing intravenous lidocaine/ketorolac combination to either analgesic alone for suspected renal colic pain in the ED. *American Journal of Emergency Medicine*. 38(2):165-172. February 2020.

Motov S, Masoudi A, Drapkin J, Sotomayor C, Kim S, Butt J, Likourezos A, Fassassi C, Hossain R, Brady J, Rothberger N, Flom P, Marshall J. Comparison of Oral Ibuprofen at Three Single-Dose Regimen for Treating Acute Pain in the Emergency Department: A Randomized Controlled Trial. *Annals of Emergency Medicine*. 74(4):530-537; October 2019

Gillett B, Saloum D, Aghera A, Marshall JP "Skill Proficiency is Predicted by Intubation Frequency of Emergency Medicine Attending Physicians." Western Journal of Emergency Medicine; 20(4):601-609; July 2019.

Motov S, Mann S, Drapkin J, Butt M, Likourezos A, Yetter E, Brady J, Rothberger N, Gohel A, Flom P, Mai M, Fromm C, Marshall J. Intravenous subdissociative-dose ketamine versus morphine for acute geriatric pain in the Emergency Department: A randomized controlled trial. *American Journal Emergency Medicine*. 37(2):220-227; February 2019

Motov S, Drapkin J, Butt M, Thorson A, Likourezos A, Flom P, Marshall J. Analgesic Administration for Patients with Renal Colic in the Emergency Department Before and After Implementation of an Opioid Reduction Initiative. *Western Journal of emergency Medicine.* 19(6):1028-1035. November 2018.

Motov S, Drapkin J, Likourezos A, Doros J, Monfort R, Marshall J. Sub-dissociative dose ketamine administration for managing pain in the emergency department. *World Journal of Emergency Medicine.* 9(4):249-255; 2018

Motov S, Drapkin J, Butt M, Monfort R, Likourezos A, Marshall J. Pain management of renal colic in the emergency department with intravenous lidocaine. *American Journal Emergency Medicine*. Oct;36(10):1862-1864; 2018

Motov S, Drapkin J, Likourezos A, Beals T, Monfort R, Fromm C, and Marshall J. Continuous Intravenous Sub-Dissociative Dose Ketamine Infusion for Managing Pain in the Emergency Department. *Western Journal of Emergency Medicine*. 2018 May; 19(3): 559–566.

Brazg J, Weiner C, Huang P, Singh G, Likourezos A, Salem L, Dickman E, and Marshall J. Relocation of Blood Gas Laboratory to the Emergency Department Helps Decrease Lactic Acid Values. *American Journal of Emergency Medicine.* 2018 Nov;36(11):2035-2037

Jordan J, Linden J, Maculatis M, Hern H, Schneider J, Wills C, Marshall J, Friedman S, Yarris L. Identifying the Emergency Medicine Personality: A Multisite Exploratory Pilot Study. *Academic Emergency Medicine Education and Training*. 2018 April; 2(2): 91-99.

Cohen V, Motov S, Rockoff B, Smith A, Fromm C, Bosoy D, Hossain R, Likourezos A, Jellinek-Cohen, Marshal J. Development of an Opioid Reduction Protocol in an Emergency Department. *Am J of Health-System Pharmacy.* 2015. 72: 2080-2086.

## Publications – Peer Reviewed Journals (cont'd)

Fromm C, Suau S, Cohen V, Likourezos A, Jellinek-Cohen S, Rose J and Marshall JP. Diltiazem vs Metoprolol in the Management of Atrial Fibrillation or Flutter With Rapid Ventricular Rate in the Emergency Department. *Journal of Emergency Medicine*. 2015;49(2):175-182.

Motov S, Rockoff B, Cohen V, et al. Intravenous Subdissociative-Dose Ketamine Versus Morphine for Analgesia in the Emergency Department: A Randomized Controlled Trial. *Annals of Emergency Medicine.* 2015 Sep;66(3):222-229. (Acknowledgement)

Dickman E, Tessaro MO, Arroyo AC, Haines LE, Marshall JP. Clinician-performed abdominal sonography. *Eur J Trauma Emerg Surg*. 2015;41(5):481-92.

Chou EH, Dickman E, Tsou PY, Tessaro M, Tsai YM, Ma MH, Lee CC, Marshall J. Ultrasonography for confirmation of endotracheal tube placement: a systematic review and meta-analysis. *Resuscitation.* 2015 May;90:97-103.

Shimada, M, Tsai, B, Marshall JP. A Case of Heatstroke Complicated by Persistent Ventricular Tachycardia. *Journal of Emergency Medicine*. 2015;48(1):31-34.

Sattar A, Sable K, Likourezos A, Fromm C, Marshall J. Does the Nature of Chief Complaint, Gender, or Age Affect Time to Be Seen in the Emergency Room. *Open Journal of Emergency Medicine.* 2014. 2; 36-41.

Cohen V, Jellinek-Cohen S, Likourezos A, Lum D, Zimmerman D, Willner MA, Rose J and Marshall JP. Feasibility of a pharmacy-based influenza immunization program in an academic emergency department. *Annals of Pharmacotherapy*. 2013; 47 (11): 1440-1447.

Saloum D, Gillett B, Aghera A, Lind K, Ryel J, Marshall J. A Mechanism to Promote Faculty Involvement in Nonclinical Activities for an Academic Emergency Department. *Annals of Emergency Medicine*. 62(5): S174-5. November, 2013

Chang M, and Marshall J. Therapeutic hypothermia for acute air embolic stroke. *Western Journal of Emergency Medicine*. 2012; 13(1):111-3.

Motov SM, Marshall JP. Acute pain management curriculum for emergency medicine residency programs. *Academic Emergency Medicine*. 2011; 18 Suppl2: S87-91

Cohen V, Jellinik SP, Stansfield L, Truong H, Baseluos C and Marshall JP. Cardiac arrest with residual blindness after overdose of Tessalon® (benzonatate) perles. *Journal of Emergency Medicine*. 2011;41(2):166-171.

Klein K, Cohen C, Marshall J, Davidson S. H1N1 Communications Patterns among Emergency Department Staff during ht H1N1 Outbreak, April 2009. *Prehospital and Disaster Medicine*. 2010; 25(4):296-301

Hernandez C, Shuler K, Hannan H, Sonyiha C, Likourezos A, Marshall J "C.A.U.S.E.: Cardiac arrest in ultra-sound exam: A better approach to managing patients in primary non-arrhythmogenic cardiac arrest. *Urgence Pratique*. 2009. 1:49-54.

Hernandez C, Marshall J, Likourezos A "Letter to the Editor: ALS conformed use of echocardiography or ultrasound in resuscitation management." *Resuscitation.* 2008; 77:272-3.

Hernandez C, Shuler K, Hannan H, Sonyika C, Likourezos A, Marshall JP. C.A.U.S.E.: Cardiac arrest ultra-sound exam: A better approach to managing patients in primary non-arrhythmogenic cardiac arrest. *Resuscitation,* 2008; 76: 198-206.

Schears RM, Watters A, Schmidt TA, Marco CA, Larkin GL, Marshall JP, et al. The Society for Academic Emergency Medicine Position on Ethical Relationships with the Biomedical Industry. *Academic Emergency Medicine,* 2007; 14(2): 179–181

Farcy D, Hannan H, Cohen H, Marshall JP. My hand is swollen. *Consultant,* 2005; 46(6): 703-4.

Morton P and Marshall JP. Wilderness Medicine Educational Opportunities. *Emergency Medicine Clinics* 2004;22(2):539-559

## Publications – Peer Reviewed Journals (cont'd)

Selveraj CL, Van De Graff EJ, Campbell CL, Abels BS, Marshall JP, Steinhubl SR. Point of Care Determination of Baseline Platelet function as a Predictor of Clinical Outcomes in Patients who present to the Emergency Department with Chest Pain. *J Thrombosis and Thrombolysis,* 2004;18(2):109-115.

Marshall JP: Pediatric cervical spine injury: A three year experience (Article review). *Ann Emerg Med* 1997;29(1):198-199.

Marshall JP: Opening Pandora's box: The unpredictability of reassurance by a normal test result (Article review). *Ann Emerg Med* 1997;29(1):198.

Marshall JP: Urine Benzodiazepines screening of involuntary drugged, robbed and raped patients (Article review). *Ann Emerg Med* 1997;29(4):560.

Marshall JP: Reduction of spinal cord injury by administration of iloprost, a stable prostacycline analog (Article review). *Ann Emerg Med* 1997;30(4):553.

Marshall JP: Randomized trial of salbutamol in early management of acute severe asthma in children (Article review). *Ann Emerg Med* 1997;30(1):123.

Marshall JP: Utility of admission chemistry and coagulation profiles in trauma patients: a reappraisal of traditional practice (Article review). *J Emerg Med* 1997;15(3):417.

Marshall JP: Effect of magnesium given 1 hour after head trauma on brain edema and neurologic outcome (Article review). *J Emerg Med* 1997;15(3):420-421.

## Publications – Non-peer Reviewed Journals

Marshall JP "EM Mindset: The Twin Challenges of EM Practice" Oct 2015. Online at: http://www.emdocs.net/em-mindset-john-p-marshall-the-twin-challenges-of-em-practice/

Marshall JP "CORD past present and future. Results of the membership survey" CORD newsletter, Fall 2010.

Marshall JP "Ethics in Action." *SAEM Newsletter* 24(2):9, March/April 2009.

## Publications – Textbooks and chapters

Motov SM, Marshall JP. Renal Colic. In: Cisewski DH, Motov SM. Pain Management Guide. ISBN 978-1-929854-57-8. 2020. Emergency Medicine Residents' Association 4950 W. Royal Lane | Irving, TX 75063

Kresch F, Marshall J. Kissing Bugs and Bed Bugs. In *Clinical Decision Support: EMERGENCY MEDICINE*. Online database. https://www.decisionsupportinmedicine.com. Spring 2018.

Wells B, Marshall J. Retroperitoneal Hemorrhage. In *Clinical Decision Support: EMERGENCY MEDICINE*. Online database. https://www.decisionsupportinmedicine.com. Spring 2018.

GulatiV, Marshall J. Geriatric Trauma. In *Clinical Decision Support: EMERGENCY MEDICINE*. Online database. https://www.decisionsupportinmedicine.com. Spring 2018.

Marshall JP "The Twin Challenges of EM Practice." An Emergency Medicine Mindset First Edition (Alex Koyfman and Brit Long editors) Boobaby Publishers. 2017.

Marshall JP. *Sickle Cell Disease in Children (9th ed). Tintinalli's Emergency Medicine: A Comprehensive Study Guide.* Tintinalli JE, Stapczynski JS, Ma OJ, Yealy DM, Meckle GD, and ClineDM (eds). 9th edition. McGraw-Hill, New York. 2018

Farcy D, Chiu W, Marshall JP and Osborne T, editors. *Emergency Medicine Critical Care.* Second Edition. December 2016.

Marshall JP, and Rose J. Acute Coronary Syndromes in *Emergency Medicine Critical Care*. Farcy D, Chiu W, Marshall JP and Osborne T (eds). McGraw-Hill. New York. 2016

## Publications – Textbooks and chapters (cont'd)

Rollstin A, Marshall JP, and Chiu W. Vasopressors and Inotropes in *Emergency Medicine Critical Care*. Farcy D, Chiu W, Marshall JP and Osborne T (eds). McGraw-Hill. NY 2016.

Farcy D, Chiu W, Flaxman A, and Marshall JP, editors. *Emergency Medicine Critical Care*. First Edition. McGraw-Hill. New York. 2012

Marshall JP, and Rose J. Acute Coronary Syndromes in *Emergency Medicine Critical Care*. Farcy D, Chiu W, Flaxman A and Marshall JP (eds). McGraw-Hill. New York. 2012

Rollstin A, Marshall JP, and Chiu W. Vasopressors and Inotropes in *Emergency Medicine Critical Care*. Farcy D, Chiu W, Flaxman A and Marshall JP (eds). McGraw-Hill. New York. 2012

Marshall JP: Acute Urinary Retention. Chapter in *Emergency Medicine Secrets* (4th to 7th ed). Markovchick V, ed. Hanley & Belfus, Philadelphia. 2015

Cohen V, editor. *Safe and Effective Medication Use in the Emergency Department*. First Edition, 2009. American Society for Health-System Pharmacists. Bethesda. (Credited reviewer)

Marshall JP: Gold Compound*s*. Chapter in *5 Minute Consult in Toxicology.* Dart R, ed. Harcourt, Brace, Jovanovich; Philadelphia. 2001

Marshall JP: Testosterone. Chapter in *5 Minute Consult in Toxicology*. Dart R, ed. Harcourt, Brace, Jovanovich; Philadelphia. 2001

Marshall JP: Methyltestosterone. Chapter in *5 Minute Consult in Toxicology*. Dart R, ed. Harcourt, Brace, Jovanovich; Philadelphia. 2001

Marshall JP: Nitrous Oxide. Chapter in *5 Minute Consult in Toxicology*. Dart R, ed. Harcourt, Brace, Jovanovich; Philadelphia. 2001

Marshall JP: Pediatric Trauma. Chapter in *Prehospital Emergency Care Secrets*. Pons P, ed. Hanley & Belfus, Philadelphia. 1999

## Abstract Presentations

Kauser K, Javed K, Guo C, Marcelin M, Gopalan S, Reesman V, Marshall J. "Improving Advance Care Planning Documentation in a Large Tertiary Care Urban Hospital: A Quality Improvement Initiative" Academy Health Annual Research Meeting, Minneapolis; June 7, 2025.

Dove D, Fassassi C, Davis A, Drapkin J, Butt M, Hossain R, Kabariti S, Likourezos A, Marshall J, Motov S. "Comparison Of Nebulized Ketamine At Three Different Dosing Regimens For Treating Acute And Chronic Painful Conditions: A Prospective, Randomized, Double-blind Clinical Trial." New York American College of Emergency Physicians Scientific Assembly Research Forum, Bolton Landing, NY; July 10, 2021 ***AND*** 80th Annual Meeting of AAST and Clinical Congress of Acute Care Surgery to be held in Atlanta, Georgia on September 28-October 2, 2021. ***AND*** American College of Surgeons Clinical Congress Scientific Forum, Virtual; October 24-28, 2021.

Sanky C, Park S, Peck T, Olmedo B, Iavicoli L, Marshall J, Caldwell R, Jahnes K, Romney MS, Salway RJ, Legome E, Foley M, Davis F, Duroseau YM, Bilbro N, Rebollo N, Ku B, Stoeks S, Becker LB, Carr BG, Rhodes KV. "Applying Human-Centered Design to Promote Health System Change during a Pandemic," Academy Health Annual Research Meeting, Virtual; June 14-17, 2021.

Sanky C, Park S, Peck T, Olmedo B, Iavicoli L, Marshall J, Caldwell R, Jahnes K, Romney MS, Salway RJ, Legome E, Foley M, Davis F, Duroseau YM, Bilbro N, Rebollo N, Ku B, Stoeks S, Becker LB, Carr BG, Rhodes KV. "Pandemic Pushes Collaborations in Emergency Medicine: Promoting System Change Through Human-Centered Design", Society for Academic Emergency Medicine Conference, Virtual; May 14, 2021

## Abstract Presentations (cont'd)

Marshall J, Otegbeye O, Likourezos A, Fassassi C, Deen M, Drapkin J, Masoudi A, Weiner C, Dickman E, Motov S, "Comparison of Patients on Vasopressors Transferred from the ED to the ICU or Non-ICU Setting" (Oral Presentation) Red Sea Emergency Medicine Virtual Conference (Top Three Oral Presentations) October 10-12, 2020

Dove D, Motov S, Davis A, Fassassi C, Likourezos A, Kabariti S, Drapkin J, Hossain R, Otegbeye O, Butt M; Masoudi A, Monfort R; Brady J, Rothberger N, , Flom P, Simon R, Marshall J "Comparison of Nebulized Sub-Dissociative Ketamine at Three Different Doses for Acute and Chronic Pain in the ED: A Prospective, Randomized Trial." (Oral Presentation) NYACEP; Wednesday, July 8, 2020

Butt M, Kabariti S, Luthra D, Likourezos A, Hossain R, Motov S Brazg J, Marsahll J. "TAKE-PAUSE: Efficacy of Mindfulness as an Intervention in the Pediatric Emergency Department." (E-Poster Presentation) Osteopathic Medical Conference and Exposition (OMED) Oct 2020

Otegbeye O, Masoudi A, Likourezos A, Drapkin, J, Liu D, Fassassi C, Weiner C; Dickman E Motov S, Marshall J "Comparison of Patients on Vasopressors Transferred from the ED to the ICU or Non-ICU Setting." (Poster Presentation) NYACEP; Wednesday, July 8, 2020

Motov S, Butt M, Fassassi, C, MD; Drapkin J, Palacios W, Masoudi A, Hossain R, Likourezos A, Brady J, Rothberger N, Flom P, Marshall J "Comparing Oral Ibuprofen and Acetaminophen to Either Medication for Pediatric ED Pain." (Oral Presentation) Society for Academic Emergency Medicine Conference, Denver, CO; May 15, 2020

Sheth S, Lamberta M, Elahi N, Cardell A, Motov S, Strayer R, Aghera A "Simulation Based Training Positively Impacts Opioid Prescription Patterns." (Lightning Oral Presentation) Society for Academic Emergency Medicine Conference, Denver, CO; May 14, 2020

Motov S, Drapkin J, Likourezos A, Flom P, Fassassi C, Simon R, Marshall J "Intravenous Subdissociative-Dose Ketamine versus Morphine for Acute Traumatic Pain in Geriatric Patients in the Emergency Department: A Case-Series." Society of Critical Care Medicine (SCCM), February 17-20, 2019; San Diego, CA.

Motov S, Drapkin J, Likourezos A, Flom P, Fassassi C, Marshall J, Simon R "Ketamine vs. Morphine for Acute Traumatic Pain in Emergency Department Geriatric Patients – a Sub-Analyses of the GERIKET Trial." (Oral Presentation) 2018 American College of Surgeons Committee; NYC, October 3, 2018 (Winner of Paper Competition)

Marshall J, Otegbeye O, Likourezos A, Weiner C, Drapkin J, Masoudi A, Fassassi C, Dickman E, Motov S "Patients on Vasopressors Transferred from the Emergency Department." American College of Emergency Physicians (Poster Presentation) Tuesday, October 29, 2019; 11AM-Noon; Denver, CO

Motov S, Drapkin J, Likourezos, A, Fassassi C, Marshall J, Simon R. "IV Subdissociative-Dose Ketamine Versus Morphine for Acute Traumatic Pain in Geriatric Patients," (Accepted Presentation) SCCM Critical Care Congress, February 17, 2019.

Motov S, Drapkin J, Likourezos A, Beals T, Monfort R, Fromm C, Marshall J "Continuous Intravenous Low Dose Ketamine for Managing Pain in the Emergency Department." (Poster Presentation: accepted but not presented) CAEP 2018, Calgary, Canada; May 27, 2018.

Motov S, Mann S, Butt M, Hossain R, Drapkin J, Monfort R, Likourezos A, Marshall J "Comparison of Analgesic Efficacy of Morphine Sulfate Immediate Release (MSIR(/Acetaminophen vs. Oxycodone/Acetaminophen (Percocet) for Acute Pain in Emergency Department Patients" (Poster Presentation) FJOP Conference, NYC; February 28, 2018

Motov S, Monfort R, Drapkin J, Butt M, Hossain R, Likourezos A, Mann S, Gulati V, Mai M, Brady J, Rothberger N, Marshall J "A Randomized Trial Comparing the Combination of Intravenous Lidocaine and Ketorolac to either Alone for ED Patients with Acute Renal Colic." (Oral Presentation) New York ACEP, Bolton Landing, NY; July 10, 2018

## Abstract Presentations (cont'd)

Huang P, Singh G, Brazq J, Weiner C, Likourezos A, Salem L, Dickman E, Marshall J "Relocation of Blood Gas Laboratory to the Emergency Department Helps Decrease Lactic Acid Values." (Lightning Oral Presentation) Society for Academic Emergency Medicine, Indianapolis, IN; May 2018;

Fromm C, Marshall J "Intravenous Subdissociative-Dose Ketamin versus Morphine for Managing Acute Geriatric Pain in the Emergency Department (The GERIKET Trial): A Randomized Controlled Trial. (Oral Presentation) New York ACEP, Bolton Landing, NY; July 10, 2018

Motov S, Drapkin J, Monfort R, Butt M, Hossain R, Likourezos A, Flom P, Marshall J "The Impact of an Opioid Reduction Initiative on Opioid-Prescribing Practices in an Emergency Department for Patients with Renal Colic." (Poster Presentation) New York ACEP, Bolton Landing, NY; July 10, 2018

Motov S, Fromm C, Drapkin J, Mai M, Likourezos A, Hossain R, Schechter C, Weiner C, Marshall J "Impact of Opioid Reduction Initiative on ED Opioid Prescribing Practices." (Poster Display) New York ACEP, Bolton Landing, NY; July 10, 2018

Motov S, Monfort R, Drapkin J, Butt M, Hossain R, Likourezos A, Mann S, Gulati V, Mai M, Brady J, Rothberger N, Marshall J "A Randomized Trial Comparing the Combination of Intravenous Lidocaine and Ketorolac to either Alone for ED Patients with Acute Renal Colic." (Oral Presentation) American College of Emergency Physicians, San Diego, CA: October 1, 2018

Chung A, Saloum D, Weiner C, Pushkar I, Brazg J, Retino C, Drapkin J, Likourezos A, Marshall J "Training Residents to C.A.R.E. Using Videotaped" (Poster Presentation) 2017 CORD Academic Assembly. Jacksonville, FL; April 28, 2017

Brazg J, Chung A, Retino C, Marshall J, Saloum D "Resident Reactions to Unannounced Standardized Patients in the ED." (Poster) 2016 CORD Assembly Advances in Education Research and Innovation Forum, Nashville, TN; March 6, 2016.

Chung AS, Saloum D, Weiner C, Pushkar I, Retino C, Brazg J, Drapkin J, Marshall JP "Are Interns Prepared for the Hard Conversations? Evaluating Empathy in the Emergency Department." (Poster Presentation) Association of Standardized Patient Educators (ASPE) Annual Conference, Tampa, Florida, June 26-29, 2016.

Fromm C, Meddy J, Vu T, Achalla M, Hernandez-Vega L, Terentiev V, Davydkina D, Monfort R, Pushkar I, Likourezos A, Marshall J "*Psychological Effect of Witnessed Resuscitation on Family Members in the Emergency Department.* "(Lightning Oral Presentation) Society for Academic Emergency Medicine (SAEM): New Orleans, LA; May 10-14, 2016.

Welniak TJ, Saloum D, Marshall J, Lind K, Rose J (Poster) "*Objective evidence of the effectiveness of a flipped classroom model based on three years of andragogy-based curriculum"* 2016 CORD Assembly Advances in Education Research and Innovation Forum, Nashville, TN; March 6, 2016.

Brazg J, Chung A, Retino C, Marshall J, Saloum D "*Resident Reactions to Unannounced Standardized Patients in the ED."* (Poster) 2016 CORD Assembly Advances in Education Research and Innovation Forum, Nashville, TN; March 6, 2016. ***AND*** (Poster Presentation) New England Regional Society for Academic Emergency Medicine: Worcester, MA; March 30, 2016.

Cohen V, Motov S, Rockoff B, Smith A, Fromm C, Bosoy D, Hossain R, Likourezos A, Marshall J. *"Implementation of an "Opioid-Free ED Shift" for the Management of Moderate to Severe Acute Pain."* (Poster Presentation) New York American College of Emergency Medicine Scientific Assembly; Bolton Landing, NY; July 7, 2015

Elahi N, Aghera A, Marshall J, Gillett B. *"Feasibility of Improving Bedside Teaching through Targeted Simulation-Based Education for Faculty"* (Poster Presentation) Council of Residency Directors in Emergency Medicine Academic Assembly, Phoenix, AZ: Apr 13, 2015

## Abstract Presentations (cont'd)

Kresch F, Aghera A, Gillett B, Saloum D, Marshall J. "*EM Resident Self-Awareness of Intubation Skills."* (Poster Presentation) Society for Academic Emergency Medicine Annual Meeting, San Diego, CA, May 12-15, 2015. ***AND*** (Poster Presentation) Council of Residency Directors in Emergency Medicne Academic Assembly, Phoenix, AZ: April 13, 2015 ***AND*** (Poster Presentation) 19th Annual Society for Academic Emergency Medicine Mid-Atlantic Regional Research Forum, Washington DC, Feb 28, 2015.

Lin CJ, Chou E, Aghera A, Gillett B, Fromm C, Lind K, Terentiev V, Saloum D, Marshall J. *"Impact of EM Resident Experience on the Ability of Supervising Physicians to Safely Facilitate Intubation When Utilizing Video Assisted Laryngoscopy."* (Poster Presentation) 19th Annual SAEM Mid-Atlantic Regional Research Forum, Washington DC, Feb 28, 2015.

Fromm, C, Suau SJ, Cohen V, Likourezos A, Cohen S, Rose J, Marshall J. "*The DiME Study: Comparison of Diltiazem and Metoprolol in the Management of Atrial Fibrillation or Flutter With Rapid Ventricular Rate in the Emergency Department: A Prospective, Randomized, Double-Blind Trial."* (Oral Presentation) New York American College of Emergency Medicine Scientific Assembly; Bolton Landing, NY; July 7, 2014

Saloum D, Marshall J, Chung A, Welniak T, Gupta K, Weiner C, "Use of Skip Logic Embedded within the Electronic Medical Record for Milestone-Based Resident Evaluation (Oral Presentation) EM CORD Academic Assembly, Phoenix, AZ: Apr 13, 2015 [Nominated for "Best of the Best" Oral Presentations]

Saloum D, Chu E, Gillett B, Aghera A, Lind K, Fromm C, Marshal *JP "Facilitating Instruction of Direct Laryngoscopy with Video Assistance: A Pilot Study."* (Poster Presentation) Society for Academic Emergency Medicine; Dallas, TX; May 2014. ***AND*** (Moderated Poster Presentation) CORD Academic Assembly Advances in Education Research and Innovations Forum, New Orleans, LA; Mar 31, 2014; 5:30-7:00 PM

Aghera A, Saloum D, Gillett B, Marshall JP. *"Experience Criteria to Achieve Expertise in Endotracheal Intubations."* (Moderated Poster Presentation) Council of Residency Directors in Emergency Medicine Academic Assembly Advances in Education Research and Innovations Forum, New Orleans, LA; March 31, 2014. ***AND*** (Poster Presentation) Society for Academic Emergency Medicine; Dallas, TX; May 2014

Chou EH, Dickman E, Tsou PY, Tessaro M, Tsai YM, Lee CC, Marshall JP *"Ultrasonography for Confirmation of Endotracheal Tube Placement: A Systematic Review and Meta-analysis."* (Oral Presentation) New England Regional Society for Academic Emergency Medicine; New Haven, CT; March 26, 2014. ***AND*** (Poster Presentation) Society for Academic Emergency Medicine; Dallas, TX; May 14, 2014.

Soleyman E, Saloum D, Weiner C, Sable K, Rose J, Marshall JP. *"Pump up the volume! Boosting Procedure Numbers through Automation."* (Moderated Poster Presentation) Council of Residency Directors in Emergency Medicine Academic Assembly Advances in Education Research and Innovations Forum, New Orleans, LA; March 31, 2014. ***AND*** (Poster Presentation) Society for Academic Emergency Medicine; Dallas, TX; May 16, 2014.

Gillett B, Saloum D, Aghera A, Soleyman E, Bialeck S, Marshall J. *"Identifying predictive factors for Degredation of Intubation Skills."* (Oral Presentation) Society for Academic Emergency Medicine, May 18, 2013

Aghera A, Gillett, B, Saloum D, Marshall J. "*Intubation Skills Correlate with Accuracy of Self-Assessment."* (Oral Presentation) Society for Academic Emergency Medicine, May 18, 2013

Lind K, Gillett B, Saloum D, Dickman E, Marshall J. *"Developing Residency Education with Adragogy and Multimedia; The DREAM curriculum."* (Oral Presentation) Society for Academic Emergency Medicine Innovations spotlight abstract. May 16, 2013

## Abstract Presentations (cont'd)

Saloum D, Gillett B, Aghera A, Lind K, Ryel J, Marshall J *"A Mechanism to Promote Faculty Improvement in Nonclinical Activities For An Academic Emergency Department."* (Poster Presentation) Council of Residency Directors in Emergency Medicine Academic Assembly Advances in Education Research and Innovations Forum, March 7, 2013; Denver, CO.

Cohen H, McArthur L, Likourezos A, Weiner C, Sable K, Nehrbass E, Rizkalla C, Vazquez H, Marshall J. *"HIV Screening Acceptance in an Ethnically Diverse Urban Emergency Department."* (Poster Presentation) Society for Academic Emergency Medicine, Chicago, IL; May 12, 2012.

Cohen V, Cohen-Jellinek S, Grifith M, Rosa T, Likourezos A, Sable K, Peterson K, Marshall J, Cassera F, Rose J. *"Feasibility and Safety of a Collaborative Multidisciplinary Implementation of a Pharmacy-Based Influenza Immunization Program in an Urban Academic Emergency Department."* (Poster Presentation) Society for Academic Emergency Medicine, Chicago, IL; May 12, 2012.

Sattar A, Marshall J, Sable K, Likourezos A, Fromm C *"Does the Nature of Chief Complaint, Gender or Age Affect Time to be Seen in the Emergency Department?"* (Poster Presentation) Society for Academic Emergency Medicine, Chicago, IL; May 10, 2012.

Cohen V, Sin Billy, Likourezos A, Marshall J, Cassera *F "The Establishment of a Center for Emergency Medicine Pharmacotherapy as a Demonstration of the Pharmacy Practice Model Initiative."* (Poster Presentation) American Society of Health-System Pharmacists Mid Year Clinical Meeting, New Orleans, LA; December 5-9, 2011

Fromm C, Suau S, Cohen V, Rose J, Marshall J. *"Comparison of Diltiazem and Metoprolol in the Management of Atrial Fibrillation or Flutter With Rapid Ventricular Rate in the Emergency Department: A Prospective, Randomized, Double-Blind Trial."* (Oral Presentation). Society for AcademicEmergency Medicine, Boston, MA; June 2, 2011.

Dickman E, Haines L, Pearl-Davis M, Rose J, Marshall J, Likourezos A, Chan D, Chang M, Chang M, Chu I. "*Ultrasonography vs. Chest X-ray for the Detection of Pleural Effusion in the Emergency Department."* (Poster Presentation) St. Luke's Ultrasound Symposium, NY, NY, April 13, 2011

Dickman E, Ayvazyan S, Likourezos A, Wu S, Hannan H, Fromm C, Marshall J *"Ultrasound of the Inferior Vena Cava Can Assess Volume Status in Pediatric Patients."* (Oral Presentation) American Institute for Ultrasound in Medicine Annual meeting. San Diego, March 27, 2010

Marshall J, Horng S, Davidson SJ. *"Resident Experience Mapping: a novel use of graphical analytic tools and electronic medical records for the evaluation of resident clinical experience."* (Oral Presentation) Society for Academic Emergency Medicine, Phoenix, AZ June 4, 2010

Ayvazyan S, Dickman E, Likourezos A, Wu S, Hannan H, Fromm C, Marshall J *"Ultrasound of the Inferior Vena Cava Can Assess Volume Status in Pediatric Patients."* (Poster Presentation) American College of Emergency Physicians, Boston, MA; Oct 2009. and (Oral Presentation) New York Regional American College of Emergency Physicians, Bolton Landing, NY; July 2009

Truong H, Cohen V, Jellinik SP, Marshall J, Stansfield L, Baseluos C: *"Cardiac Arrest with Residual Blindness After Overdose of Tessalon® (Benzonatate) Perles."* (Poster Presentaton) American Society of Health-System Pharmacists Mid Year Clinical Meeting. Las Vegas, NV. December 2009.

Handrigan M and Marshall J. "*Effect of Implementation of a Didactic Research Course on Emergency Medicine Resident Research"*. (Poster Presentation) Accreditation Council for Graduate Medical Education, Educational Conference. Chicago, IL. January 2000

## National and Regional Didactic Presentations

*Understanding Hospital Economics and Physician Pay*
Invited regional presentation
SUNY Downstate, Brooklyn NY, November 2025
Eastern Virginia Medical School, Norfolk VA, May 2025
St Joseph's Hospital, Patterson NJ, January 2025
University of Michigan, Ann Arbor MI, November 2024
Jefferson Health, Philadelphia PA, October 2204
University of Utah, Salt Lake City, UT, March 2024
Mount Siani Medical Center, Miami Beach FL, April 2024

*Modern Emergency Medical Care*
Invited regional presentation – New York Community Hospital
Brooklyn, NY. January 2021

*Monoclonal Antibody Therapy*
Invited regional presentation NYC DOH / GNYHA / Mannat
Manhattan, NY. January 2021

*Regional Transfer Center and Load Balancing Strategies*
Invited regional presentation NYC DOH / GNYHA / Mannat
Manhattan, NY. October 2020

*COVID Pandemic Surge Planning*
Invited regional presentation – New York Community Hospital
Brooklyn, NY. July 2020

*The Business of Emergency Medicine*
Invited regional presentation – New York Presbyterian Queens
Queens, NY. September 2018

*Clinical Event Debriefing*
Society for Academic Emergency Medicine Academic Assembly
Accepted for May 2017 meeting
(Co-presentation with Drs Jagoda, Feldman, Aghera and Strother)

*Acute Coronary Syndromes*
Invited regional presentation – Brookdale University Hospital
Brooklyn, NY, July 2016

*Faculty Simulation: Is your department ready?*
Society for Academic Emergency Medicine Academic Assembly
San Diego, CA. May 2015
(Co-presented with Drs Jagoda, Feldman, Aghera and Strother)

*The Business of Emergency Medicine*
Invited regional presentation – SUNY Downstate Medical Center
Brooklyn, NY. April 2015

*Vasopressors and Inotropes*
Keynote Presentation - Controversies and Consensus in EM Conference
Northampton, MA. October 2014

*EMRs for resident milestone evaluation*
Council of Residency Directors in Emergency Medicine Academic Assembly.
New Orleans, LA. April 2014
(Co-presented with Dr Kuhl)

*Not another boring lecture: alternative teaching for resident education*
Council of Residency Directors in Emergency Medicine Academic Assembly.
San Diego, CA. April 2014
(Co-presented with Drs Swaminathan and Smith)

*Electronic Medical Records – Abstract Presentations*
Moderator, Society for Academic Emergency Medicine Academic Assembly
Atlanta, GA, May 2013

*Acute Coronary Syndromes*
Invited regional presentation – NJMS
Newark NJ, January 2013

## National and Regional Didactic Presentations (cont'd)

*Electronic Medical Records – Abstract Presentations*
Moderator, Society for Academic Emergency Medicine Academic Assembly
Chicago, Il, May 2012

*Acute Coronary Syndromes*
Invited regional presentation – SAMMC
San Antonio, TX, Oct 2011

*Web 2.0 in Resident Education*
Council of Residency Directors in Emergency Medicine Academic Assembly.
San Diego, CA. March 2010
(Co-presentation with Dr Horng)

*Resident Experience Mapping*
Society for Academic Emergency Medicine Academic Assembly
Phoenix, Az June 2010

*Sharepoint and Residency Academic Administration*
Technology in Education Symposium at Wayne State University
Detroit, MI November 2009

*Residency and Educational IT integration*
Council of Residency Directors in Emergency Medicine Academic Assembly.
New Orleans, LA. March 2009

*Residency Funding*
Council of Residency Directors in Emergency Medicine Academic Assembly.
New Orleans, LA. March 200

*Clinical Pathologic Case Competition.*
Society for Academic Emergency Medicine, Annual Meeting
Orlando, FL. May 2004

*Opportunities for Cooperative Emergency Medicine Research with DOD facilities*
Society for Academic Emergency Medicine, Annual Meeting
St Louis, MO. May 2002

*Ultrasonography in Emergency Medicine*
Full day course featuring didactic and practical sessions
Society of Air Force Clinical Surgeons, Annual Meeting.
San Antonio, TX. February 2000

## Grant Funding

Advanced Illness Management and Age-Friendly Programming
Program establishment, system development and team support *(co-investigator)*
Fan Fox and Leslie R Samuels Foundation, 2025 - $250,000
Mother Cabrini Foundation Health Foundation 2023 - $500,000
Fan Fox and Leslie R Samuels Foundation, 2022 - $200,000

Effect of Inpatient Level of Service on Patients Admitted to the Hospital on Vasopressors – a Five Year Retrospective Analysis *(primary investigator)* 2017-2018
Maimonides Research and Development Foundation - $100,000

## Editorial and Review

Grant Reviewer: *Maimonides Research and Development Foundation* December 2024

Grant Reviewer: *Maimonides Research and Development Foundation* May 2024

Grant Reviewer: *Maimonides Research and Development Foundation* December 2023

Grant Reviewer: *Maimonides Research and Development Foundation* May 2023

Grant Reviewer: *Maimonides Research and Development Foundation* December 2022

Grant Reviewer: *Maimonides Research and Development Foundation* May 2022

Grant Reviewer: *Maimonides Research and Development Foundation* May 2021

Grant Reviewer: *Maimonides Research and Development Foundation* December 2020

## Editorial and Review (cont'd)

Grant Reviewer: *Maimonides Research and Development Foundation* December 2019

Grant Reviewer: *Maimonides Research and Development Foundation* May 2019

Grant Reviewer: *Maimonides Research and Development Foundation* December 2018

Grant Reviewer: *Maimonides Research and Development Foundation* May 2018

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Grant Reviewer: *Maimonides Research and Development Foundation* May 2015

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Editor: *Emergency Medicine Critical Care*. First and Second Edition. McGraw-Hill. New York. 1st edition 2012. 2nd edition 2016.

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Wagner JC. Approach to the Difficult Airway. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Marshall JP, Osborn TM. (eds). McGraw-Hill. New York. 2nd ed, 2016.

Ginsberg Z, Weingart SD. Physiology of the Peri-Intubation. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Marshall JP, Osborn TM. (eds). McGraw-Hill. New York. 2nd ed, 2016.

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Farcy DA, Shah NG, Petersen PL, DeBlieux PC. Mechanical Ventilation. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Marshall JP, Osborn TM. (eds). McGraw-Hill. New York. 2nd ed, 2016.

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Aydin A, Davis KA. Weaning and Extubation. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Marshall JP, Osborn TM. (eds). McGraw-Hill. New York. 2nd ed, 2016.

Wright BJ, Slesinger TL. Noninvasive Positive Pressure Ventilation. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Marshall JP, Osborn TM. (eds). McGraw-Hill. New York. 2nd ed, 2016.

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Dalley MT, Ciment A. Severe Asthma and COPD. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Marshall JP, Osborn TM. (eds). McGraw-Hill. New York. 2nd ed, 2016.

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Tomycz ND, Crippen DW. Alterations in Mental Status. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Flaxman A, Marshall JP. (eds). McGraw-Hill. New York. 1st ed, 2012.

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Lamba S. End-of-Life Issues in Emergency Critical Care. In *Critical Care Emergency Medicine.* Farcy DA, Chiu WC, Flaxman A, Marshall JP. (eds). McGraw-Hill. New York. 1st ed, 2012.

Society for Academic Emergency Medicine Annual Assembly – scientific abstract review, Spring 2012.

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Society for Academic Emergency Medicine Annual Assembly – didactic educational program review, Spring 2009.

Reviewer: *Safe and Effective Medication Use in the Emergency Department*. American Society for Health-System Pharmacists. Bethesda. 2009

## Academic Appointments

*SUNY Downstate School of Medicine – Professor of Emergency Medicine*
April 2022 to Present

*Mt Sinai School of Medicine – Assistant Professor of Emergency Medicine*
July 2005 to July 2009 – Affiliate faculty

## Media Appearances

Dozens of National, Regional and Local appearances on television, radio, and print media
(*Full list of appearances and select clips available upon request)*

## Certifications

*American Board of Emergency Medicine,*
Board Certified, June 2000
Recertified, December 2009 and December 2019
*Advanced Cardiac Life Support*
*Advanced Trauma Life Support*
*Pediatric Advanced Life Support*

## Current Memberships

*American College of Healthcare Executives*
*American College of Emergency Physicians, Fellow*
*American Academy of Emergency Medicine*
*Society for Academic Emergency Medicine*

## Languages

Advanced Spanish language skills

*The University of the State of New York*
*Education Department*
*Office of the Professions*

# *REGISTRATION CERTIFICATE*

***Do not accept a copy of this certificate***

License Number: 229581-01 Certificate Number: 3121940

MARSHALL JOHN PAUL
EMERGENCY MEDICINE
4802 10TH AVE
BROOKLYN NY 11219-0000

is registered to practice in New York State through 10/31/2026 as a(n)
**PHYSICIAN**

LICENSEE/REGISTRANT

EXECUTIVE SECRETARY

COMMISSIONER OF EDUCATION

DEPUTY COMMISSIONER
FOR THE PROFESSIONS

*This document is valid only if it has not expired, name and address are correct, it has not been tampered with and is an original - not a copy. To verify that this registration certificate is valid or for more information please visit* ***www.op.nysed.gov.***

**LISTING OF RESIDENTIAL ADDRESS**

Within the past two (2) years prior to the date of this Affirmation, I, JOHN MARSHALL, have maintained the following primary residence:

[redacted]

Signature

## LIST OF MALPRACTICE ACTIONS

Within the past ten (10) years prior to the date of this Affirmation, I, JOHN MARSHALL have not been found liable for any malpractice actions that relate to patient care or harm.

Signature

# ATTACHMENT B-5

NEW YORK STATE DEPARTMENT OF HEALTH
Bureau of Emergency Medical Services

# Affirmation of Fitness and Competency

By completing this form, you are aware that the NYS Department of Health will be conducting a detailed background review in order to determine fitness and competency in accordance with Article 30 of the NYS Public Health Law.

Maimonides Medical Center
Name of EMS Agency

7127
NYS EMS Agency Code

H+H Maimonides Corporation
Full Name of Corporate Entity requiring F&C review as a new owner/operator

David O. Lobel MD
Full Name of Individual

EMS Medical Director
Title

4802 Tenth Avenue Brooklyn, NY 11219
Address of the Individual or Corporate Entity requiring F&C review as a new owner/operator

[redacted]
Social Security Number (this is not releasable under the provisions of FOIL)

[redacted]
Date of Birth

As the proposed new owner/operator of an EMS agency, I hereby certify that I am or have been a director, sponsor, principal, stock holder, operator or operations manager of one or more of the following in the past 10 years (Article 30 §3005[5]).

| YES | NO | |
|---|---|---|
| ☑ | ☐ | Emergency Medical Service certified by the NYS Department of Health, or equivalent in any other state. |
| ☑ | ☐ | Hospital, long term care facility or other Article 28 facility licensed by the NYS Department of Health, or equivalent in any other state. |
| ☐ | ☑ | Invalid coach (Ambulette) Service authorized by the NYS Department of Transportation or equivalent in any other state. |
| ☐ | ☑ | Home or residence licensed by NYS or equivalent in any other state. |
| ☐ | ☑ | Halfway house, hostel or residential facility or institution licensed by, or subject to the rules of the NYS Office of Mental Health (OMH) or Office of Mental Retardation and Developmental Disabilities (OMRDD), or equivalent in any other state. |

→ If **NO** has been marked for all of the above, it indicates that there is no history of operating an entity identified in NYS Public Health Law; signing this affirmation is informational only and a testimony to the accuracy of the information provided.

→ If **YES** has been marked for any of the above, on an attached page, please provide the following information for each:

- Name of agency or facility
- Mailing address of facility or agency
- Name of Certifying or Licensing authority
- If applicable, a copy of license, certificate or identification number
- Individual position(s) held with start and end dates

**REQUIRED ATTACHMENTS TO THIS AFFIRMATION**

- **Current resume or curriculum vitae**
- **Copies of any related licenses and certifications**
- **Listing of address of residence, or if less than 2 years, addresses of prior residences.**

## Certification of Competency

By completing and signing this affirmation, I certify that I have operated all of the agencies indicated, in compliance with all applicable statutes, rules, regulations and policies, specifically 10 NYCRR800.

Further, I certify that there have been no administrative orders issued by any Federal, State or local agency for matters that are or were recurrent or uncorrected, or dealt with patient harm or neglect in accordance with NYS Public Health Law during my tenure as a director, sponsor, principal, stock holder, operator or operations manager.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of competency.**

David O. Lobel MD

Full Name

Signature

2/26/2026

Date

## Certification of Fitness

By completing and signing this affirmation, I certify that I have not been convicted of any crime at anytime, involving murder, manslaughter, assault, sexual abuse, theft, robbery, drug abuse, or sale of drugs, nor have I pleaded nolo contendere to a felony charge relating to any of these offenses.

Further, I certify that, I am not, or was not subject to a state or federal administrative order relating to fraud, embezzlement or patient harm, including, but not limited to actions involving Medicare and or Medicaid.

**If you are unable to sign this affirmation, attach copies of all background information, Department orders and/or justification to assist in the review and determination of fitness.**

David O. Lobel MD

Full Name

Signature

2/26/2026

Date

## Notary Public Affirmation and Acknowledgement

Manfred Fuchs

Notary Public Name

Signature

02/26/26

Date

MANFRED FUCHS
NOTARY PUBLIC, STATE OF NEW YORK
Registration No. 01FU6065657
Qualified in Queens County
Commission Expires December 08, 2029

**Please affix Notary Public Stamp or equivalent.**

**Curriculum Vitae**

David O. Lobel

**Education**

1987-1991 The State University of New York Health Science Center at Brooklyn, M.D.

1983-1987 The Johns Hopkins University, B.A. Major in Behavioral Biology

**Honors**

Subspecialty Certification in Emergency Medical Services, American Board of Emergency Medicine, December 2015

Diplomate, American Board of Emergency Medicine, December, 1996, 2006

Fellow American Academy of Emergency Medicine, 1996

Fellow, American College of Emergency Physicians, October 2004

Fellow, American Academy of Emergency Medical Services, 2017

**Postgraduate Training**

1991-1995 Resident, Emergency Medicine, Bellevue Hospital Center, New York City

**Professional Organizations**

| | |
|---|---|
| 1991-present | Member, The American College of Emergency Physicians |
| 1989-present | Member, American Medical Association |
| 1994-1995 | New York University-Bellevue Hospital Delegate, Emergency Medicine Resident Association |
| 1991-1995 | Member, Emergency Medicine Resident Association |
| 1991-present | Member American Academy of Emergency Medicine |
| 2003-present | Member, National Association of EMS Physicians |
| 2004-Present | New York State Chapter ACEP, EMS Committee |

**Employment Experience**

September 2012-Present **Clinical Preceptor, State University of New York, Downstate College of Medicine.** I taught first and second year medical students during their introduction to clinical medicine class. Students were provided with supervised patient interactions with feedback.

February 2013- Present **On Line Medical Control Physician New York City Fire Department**, Providing direct medical oversight to 911 emergency medical technicians and paramedics across the 5 boroughs of New York City

June 2010-present **Assistant Medical Director, Department of Emergency Medicine** Administrative responsibilities including physician scheduling, clinical operations management, disaster management planning, departmental quality assurance and strategic planning for throughput projects including up front triage team, observation unit and urgent care.

August 2002- Present

**Medical Director, Maimonides Medical Center Ambulance Department.** Provided indirect medical control, Quality Assurance, Continuing Medical Education and administrative support for an urban ground ambulance service providing 11,000 patient transports annually and responding to the New York City 911 system. Intermittently during this period I also served as acting director of the department, managing in excess of 100 employees, and a 5 million dollar budget. The initiation of an electronic medical record system was completed under my direction using a commercial provider.

2002-present **Medical Director, Maimonides Medical Center American Heart Association Teaching Center.** Provided available medical support for Advanced Cardiac Life Support Classes and Pediatric Advanced Life Support classes, as well as maintaining instructor credentials and teaching the aforementioned courses. The teaching center also coordinates monthly refresher classes for the in-hospital cardiac arrest team.

2002-Present **Attending Physician, Maimonides Medical Center Emergency Department.** Clinical faculty in a teaching hospital. Provided clinical supervision and instruction to emergency medicine and other rotating residents in urban emergency department with census of 80-90,000 visits annually.

1998-2002 **Attending Physician, Emergency Department, Staten Island**

**University Hospital, Staten Island, New York.** Full-time clinical faculty at a teaching hospital, providing direct patient care, and supervising residents from internal medicine and surgery during clinical rotations in the emergency department.

1997-1998 **Attending Physician, The Brooklyn Hospital Center, Brooklyn, New York.** Clinical faculty position in a teaching hospital. Provided direct patient care, and provided supervision to emergency medicine residents as well as rotating residents in both the adult and pediatric emergency departments.

1995-1997 **Attending Physician, Emergency Department, Hutcheson Medical Center, Fort Oglethorpe, Georgia.** Provided direct patient care in a rural emergency department

Summer 1995 **Attending Physician, Emergency Department, Shadyside Hospital, Pittsburgh, Pennsylvania.** Perdiem emergency department attending in suburban hospital.

**Activities**

January 2018 **Event Physician**, Ring of Combat, Amateur Mixed Martial Arts and Kickboxing Competition. Provided assessment of participants before and after each each bout, and ringside for emergency care.

January 2018 **Event Physician, Jam Cruise 16,** Provided medical support to crew and guests on chartered music themed cruise in the Caribean.

September 2014 **Physician, U.S. Open, Flushing, New York** Provided medical oversight to emergeny medical services crews operating within the US open grounds, during the tennis competition and practice sessions.

July 2012- **Physician, New York Disaster Medical Assistance Team 5** Maintain up to date credentialing and training with on-call availability for disaster assistance locally and abroad.

July 2011 **Instructor and Course Director, CBRNE: Defensive Operations for Healthcare Professionals, Brooklyn, New York,** Served as instructor and co-directed a didactic and practical course on hospital management of incidents involving chemical, biological, radiological, nuclear and explosive devices. Course includes introduction to National Incidcent Management System and Hospital Incident Command System.

November 2011- present

**Preceptor, Introduction to Clinical Medicine.** Instructor/preceptor for medical students from the State University of New York Downstate Medical Center. Provided clinical opportunities and teaching for students learning history and physical examination.

July 2006 **Instructor, New York State Chapter, American College of Emergency Physicians, Emergency Medical Services Medical Director Course, Bolton Landing, New York.** Lecturer and facilitator of small group activities for a 2 day course in EMS medical direction.

2006-Present **Emergency Department Representative Medical Staff Peer Review Committee.** Multidisciplinary committee reviewing medical care provided in the hospital. Investigated cases and presented to committee.

2005-Present **Member, Emergency Medical Services Committee, New York State Chapter of the American College of Emergency Physicians.** Attended annual meetings, contributed an article for publication in interim communiqué, participated as faculty in Medical Director's course.

2004-Present **Emergency Department Representative, Maimonides Medical Center Emergency Management Team.** Contributed to disaster plan and institutional hazards vulnerability assessment, planned and participated in disaster drills and subsequent review of these drills. Attended specialized disaster based training.

2003-Present **Representative, Regional Emergency Medical Services Council of Greater New York, Medical Standards Committee.** Physician member of the Regional EMS Council Medical standards committee, and active member of the protocol subcommittee.

2003-Present **Member, Maimonides Medical Center Cardiac Resuscitation Committee**. Reviewed in-house cardiac arrest data, planned, participated in and evaluated drills of the in-house cardiac arrest team. Conducted side by side comparison of monitor defibrillator units for hospital purchase.

2003-Present **Physician Reviewer, Hatzolah Volunteer Ambulance Corps.** Provided physician directed call review sessions for community based volunteer ambulance service.

2003-present **Active Member Department of Emergency Medicine Continuous Quality Improvement Committee.** Investigated and reviewed clinical care provided for presentation at quality improvement and peer review sessions.

2002-Present **Core Faculty Maimonides Medical Center Emergency Medicine Residency, Coordinator of Emergency Medical Services Curriculum**

Summer 2000 **Chief Medical Officer, JCC Maccabee Games, College of Staten Island.** Provided medical care at multi-site children's competitive sports event.

**Professional Presentations**

Giorgi, D. F., Lobel, D. O., Morasco, R., Shih, R. S., Meggs, W. J., Goldfrank, L. R., Hoffman, R. S. (1994). N-Acetylcysteine for pennyroyal oil toxicity. Poster presented at the Annual Meeting of the *North American Congress of Clinical Toxicology,* September 1994.

Nadine Levick, MD MPH; Laura Robinson, MD; Antonios Likourezos, MA, MPH; David Mener, BA; David Lobel, MD *AT RISK POPULATION WITH A LIFE SAVING PROCEDURE: A REVIEW OF CHOKING, THE HEIMLICH MANEUVER, AND ITS COMPLICATIONS;* Presented at The National Association of Emergency Medical Services Physicians Scientific Assembly, January, 2006.

Lobel, David, Media Reviews: Clinical Intensive Care and Acute Medicine, 2nd Edition, *Prehospital Emergency Care, July/September 2005*, Vol 9, No 3

Discussant, Society for Academic Emergency Medicine/ Committee of Residency Directors Clinical Pathology Conference, San Francisco, May 2006

Course Faculty, American College of Emergency Physicians, New York Chapter Emergency Medical Services Medical Director Course, Bolton's Landing, New York, July 2006

Lobel, David, *Prehospital Airway Management: To Intubate or Not to Intubate,* Emergency Physicians Interim Communique, published by the New York State Chapter of the American College of Emergency Physicians, Vol 24:03:07

Discussant, Society for Academic Emergency Medicine/ Committee of Residency Directors Clinical Pathology Conference, Chicago, May 2007

David Lobel MD, Antonios Likourezos MA, MPH, Cyrus Farahani MD, *Successful Implementation of an Etomidate Facilitated Endotracheal Intubation Protocol in an Urban Ground Transport Ambulance System,* Abstract Presented at New York State Chapter American College of Emergency Physicians Scientific Assemby, July 8, 2008

David Lobel MD, Antonios Likourezos MA, MPH, Cyrus Farahani MD, *Successful Implementation of an Etomidate Facilitated Endotracheal Intubation Protocol in an Urban Ground Transport Ambulance System,* Abstracted presented at American College of Emergency Physicians Scientific Assembly, Chicago, October 13, 2008.

Lobel, David O., *Evidence-Based Review of Science for Emergency Cardiac Care: In adult cardiac arrest due to cyanide toxicity does use of any specific interventions as opposed to standard care improve outcome?* Submitted to International Liaison Committee on Resuscitation, for presentation at 2010 Scientific Assembly

Lobel, David O., *Evidence-Based Review of Science for Emergency Cardiac Care: In adult cardiac arrest due to carbon monoxide toxicity does use of any specific interventions as opposed to standard care improve outcome?* Submitted to International Liaison Committee on Resuscitation, for presentation at 2010 Scientific Assembly

David Lobel MD, Antonios Likourezos MA, MPH, Cyrus Farahani MD, *Successful Implementation of an Etomidate Facilitated Endotracheal Intubation Protocol in an Urban Ground Transport Ambulance System,* Abstracted presented at American Public Health Association Assembly, Philadelphia, Pennsylvania, November 10, 2009

Lobel, D, Menkes, L, Porter, E, Likourezous A, Chait, M, Lederman, A, Lau, E, *Safety and Efficacy of Nitroglycerin Paste in the Prehospital Treatment of Pulmonary Edema,*
Poster presentation at 2011 Society for Academic Emergency Medicine Scientific Assembly, June 3, 2011, Boston, Massachusetts

Friedman MS, Lobel D, *Mass Gathering and Event Management,* Empire State EPIC, Vol35-01:17

Lobel D, *Responding to a Disaster: How Do I Get Involved?* Empire State EPIC Vol 35-02:17

New York City Regional EMS Council, *NYC Unified EMS Protocols*, Completed for implementation January 1, 2022, these protocols were produced by members of the protocol subcommittee and Medical Standards Committee of the New York City Regional Emergency Medical advisory Committee, for use by EMS in the 5 boroughs of New York City. The protocols incorporate up to date evidenced based medical standards and are consistent with New York State protocols, and clinical statements from the American College of Emergency Physicians and the

National Association of EMS Physicians. I served as primary author on the cardiac dysrhythmias section, and as editor on the remainder of protocols. Published electronically at nycremsco.org.

*The University of the State of New York*
*Education Department*
*Office of the Professions*

# *REGISTRATION CERTIFICATE*

*Do not accept a copy of this certificate*

License Number: 191253-01 Certificate Number: 2763538

LOBEL DAVID O
[redacted]

is registered to practice in New York State through 04/30/2026 as a(n)
PHYSICIAN

LICENSEE/REGISTRANT

EXECUTIVE SECRETARY

COMMISSIONER OF EDUCATION

Sarah A. Benson

DEPUTY COMMISSIONER
FOR THE PROFESSIONS

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## LISTING OF RESIDENTIAL ADDRESS

Within the past two (2) years prior to the date of this Affirmation, I, David O. Lobel, have maintained the following primary residence:

[redacted]

Signature

## LIST OF MALPRACTICE ACTIONS

Within the past ten (10) years prior to the date of this Affirmation, I, David O. Lobel, have not been found liable for any malpractice actions that relate to patient care or harm.

Signature

# ATTACHMENT C-1

## STATEMENT OF PURPOSE AND INTENT

The purpose of this Application is to request that the New York City REMSCO find H+H Maimonides Corporation ("H+H Maimonides") fit and competent to acquire the ambulance operating certificate currently held by Maimonides Medical Center under Agency Code 7127.

Following receipt of all required approvals, the Parties intend to complete this transfer as part of a larger transaction to transfer the assets and liabilities of Maimonides Medical Center, its parent corporation, Maimonides Health Resources, Inc., and related entities pursuant to the Affiliation and Asset Transfer Agreement, dated December 18, 2025. As operator of the ambulance service, H+H Maimonides will serve the primary territory previously served by Maimonides Medical Center.

The transaction is currently scheduled to close on March 31, 2026, and we will notify your Office upon closing.

Should New York City REMSCO have any questions regarding this Statement of Purpose and Intent, we would be pleased to address them.

| H+H Maimonides Corporation | Maimonides Medical Center |
|---|---|
| By: Svetlana Lipyanskaya<br>Hospital Executive Director | By: Kenneth D. Gibbs<br>President and Chief Executive Officer |

*This document may be executed in counterparts.*

## STATEMENT OF PURPOSE AND INTENT

The purpose of this Application is to request that the New York City REMSCO find H+H Maimonides Corporation ("H+H Maimonides") fit and competent to acquire the ambulance operating certificate currently held by Maimonides Medical Center under Agency Code 7127.

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Should New York City REMSCO have any questions regarding this Statement of Purpose and Intent, we would be pleased to address them.

| H+H Maimonides Corporation | Maimonides Medical Center |
|---|---|
| By: Svetlana Lipyanskaya<br>Hospital Executive Director | By: Kenneth D. Gibbs<br>President and Chief Executive Officer |

*This document may be executed in counterparts.*

# ATTACHMENT D-1

# *STATE OF NEW YORK*

# *DEPARTMENT OF STATE*

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on July 16, 2020.

Brendan C. Hughes
Executive Deputy Secretary of State

Rev. 06/19

1-1-47-500 (541-066)

State of New York—Department of Social Welfare

# State Board of Social Welfare

Albany

**Know all Men by These Presents:**

*At a meeting of the State Board of Social Welfare, held on the* fifteenth *day of* July, 1947 *, due inquiry and investigation having been made,* the Board approved the Consolidation of Beth Moses Hospital of Brooklyn and Israel Zion Hospital, forming MAIMONIDES HOSPITAL OF BROOKLYN, pursuant to Chapter 834 of the Laws of 1947.

14

**In Witness Whereof,** *the State Board of Social Welfare has caused these presents to be signed in accordance with the provisions of the statutes and its by-laws, and the official seal of the Board and of the Department to be hereunto affixed, this* eighteenth *day of* July *, in the year one thousand nine hundred and* forty-seven.

[signature]

4877-14-1 Secretary.

CERTIFICATE OF CONSOLIDATION

FORMING

MAIMONIDES HOSPITAL OF BROOKLYN

Pursuant to Chapter 834 of the Laws of 1947.

* * * * * *

1. The names of the corporations included in the consolidation are as follows:-

(a) Beth Moses Hospital of Brooklyn, duly formed and organized under the Membership Corporation Law of the State of New York, the Certificate of Incorporation of which was duly filed with the Secretary of State of the State of New York on July 28, 1916;

(b) Israel Zion Hospital, duly formed and organized under the Membership Corporation Law of the State of New York. The name under which this corporation was originally incorporated was New Utrecht Dispensary, the Certificate of Incorporation of which was duly filed in the office of the Secretary of State of the State of New York on September 27, 1911. Thereafter, the name of said New Utrecht Dispensary was changed to Israel Hospital of Brooklyn by certificate duly filed in the office of the Secretary of State of the State of New York on April 17, 1919. Thereafter, the said Israel Hospital of Brooklyn entered into a consolidation agreement with the Zion Hospital, Inc., which said consolidation agreement was duly approved by order of Mr. Justice David F. Manning entered on or about April 29, 1920, a certified copy of which was filed with the Secretary of State of the State of New York on May 14, 1920. The said Zion Hospital, Inc., was duly incorporated pursuant to Section 130 of the Membership Corporation Law of the State of New York and

487-2-14-2-

acts supplemental thereto, and the Certificate of Incorporation thereof was duly filed in the office of the Secretary of State of the State of New York on August 13, 1915. Pursuant to said order of consolidation, the said Israel Hospital of Brooklyn and the said Zion Hospital, Inc. were merged and known as one institution under the name of United-Israel Zion Hospital. Thereafter, by Certificate of Change of Name the said merged institution caused its name to be changed from United Israel-Zion Hospital to its present name, Israel Zion Hospital, and said Certificate was duly filed in the office of the Secretary of State of the State of New York on February 29, 1932. There have been no further changes in said corporation since said date.

2. The name of the consolidated corporation shall be: MAIMONIDES HOSPITAL OF BROOKLYN.

3. The purposes for which the consolidated corporation is formed are as follows:-

(a) To own and operate a hospital and dispensary at two locations and to maintain, support, care and provide for, instruct and aid in offering medical and surgical aid and nursing to sick or disabled persons, medical and surgical treatment, lying-in pavilion for maternity cases, facilities for research and advancement in the medical and surgical arts and sciences, opportunity to students in medicine to acquire a knowledge of the art of medicine and surgery, training of nurses and instruction in the care and nursing of the sick;

(b) The Mosaic dietary laws shall be strictly observed and religious services at the consolidated hospital shall be conducted in conformity with the doctrines and forms of the Jewish faith and Jewish dietary laws. Nothing herein contained, however, shall be construed to prohibit the atten-

4878-14-31

dance of any clergyman of any other faith upon the request of any patient;

(c) To investigate, either alone or in co-operation with other social welfare agencies, the conditions, requirements and needs of persons applying for medical aid or assistance to the consolidated corporation;

(d) The consolidated corporation shall have the power to take and hold by grant, gift, devise, bequest, purchase, lease or in any other manner, either absolutely, in trust, or otherwise, for any of the purposes and objects of said corporation, any real or personal property, without limitation as to amount, necessary or proper for such purposes and objects.

4. The territory in which the operations of the consolidated corporation are to be principally conducted, is the City of New York and its suburbs and the State of New York.

5. The principal office of the corporation is to be located in the City of New York, County of Kings and State of New York.

6. The number of trustees of the consolidated corporation shall be not less than three nor more than fifty.

7. (a) The names and residences of the trustees of the consolidated corporation to hold office until the annual meeting to be held on or about April 30, 1948, are as follows:

| Names | Residences |
| --- | --- |
| Simon Ackerman | [redacted] |
| Newman Dube | |
| Harry Getzov | |
| Sol Friedman | |
| M. A. Goodman | |

4878-1.4-4-7

Max Helman
A. J. Herrick
George Jacobson
Herman Kahn
Joseph Kalikow
Fred Kronish
Harry Lakow
Elias Lasner
Lee Levy
Harry Mabel
Hyman Meyerson
Jacob Neinken
Herman Nelson
Hyman Portnof
Hyman Schiller
Louis Tartikoff
Morris Tartikoff
Sidney Tartikoff
Joseph H. Tuttle
Mitchell Wofsy
Jack R. Aron
Alex Berenson
Samuel Dretzin
Louis ~~K. Finder~~
Randolph Guggenheimer
David Handman
Isidor Kaplan
Hyman Kirsch
H. L. Klebanow
Herman ~~S. Meltzer~~
Hyman Meskin
Morris Miller
Edward Neimeth
Benjamin V. Plotle
Jacob Rosen
Meyer A. Rosen
Samuel Rubinton
Bernard Schildkrout
David Schlein
Abraham Shapiro
Joseph Shorin
Albert Sklar
Barnett Tanenbaum
Michael Weinsier
Meyer Werman

[redacted]

~~(b) Upon the expiration of the terms of office of the~~ trustees herein named, successor trustees shall be elected for full terms of one, two and three years respectively, so that thereafter the term of office of one class shall expire in each succeeding year.

~~8. The annual meeting of the corporation shall be~~ held on or before April 30, 1948, and on or before April 30th in each year thereafter, and the trustees hereinabove named

shall, at said first meeting to be held on or before April 30, 1948, be divided into three classes equal in number (or as nearly equal as may be), and each class shall be elected to serve for a term of one or two or three years, respectively.

9. Upon the expiration of the term of office of any trustee, or upon any vacancy occurring in the office of any trustee from any cause, the successor of such trustee shall be elected by a majority vote of the remaining members of the board of trustees.

10. The terms and conditions of the consolidation are, generally, that the consolidated corporation has succeeded to all the rights, privileges, immunities, assets and interests of each of the constituent corporations.

IN WITNESS WHEREOF, the parties hereto have duly signed this certificate of consolidation by their respective officers this 10th day of July, 1947.

President of Beth Moses Hospital of Brooklyn

Secretary of Beth Moses Hospital of Brooklyn

President of Israel Zion Hospital

Assistant Secretary of Israel Zion Hospital

4878-14-6-5

STATE OF NEW YORK )
:SS:
COUNTY OF KINGS )

On the 10th day of July, 1947, before me personally came EDWARD NEIMETH and BERNARD SCHILDKROUT, to me known, who being by me duly severally sworn, did depose and say that they reside at 40 Rugby Road, Rockville Centre, New York and 393 West End Avenue, New York, N. Y., respectively; that they are President and Secretary respectively of Beth Moses Hospital of Brooklyn, described in and who executed the foregoing certificate of consolidation, and acknowledged to me the due execution of the same.

CLARENCE H. WEIL
Notary Public, State of New York
Residing in Queens County
Queens Co. Clk's No. [illegible] Reg. No. [illegible]
N. Y. Co. Clk's No. [illegible] Reg. No. [illegible]
Kings Co. Clk's No. [illegible] Reg. No. [illegible]
Commission Expires March 30, 1948

STATE OF NEW YORK )
:SS:
COUNTY OF ~~KINGS~~ New York )

On the 10th day of July, 1947, before me personally came HYMAN MEYERSON and FRED KRONISH, to me known, who being by me duly severally sworn, did depose and say that they reside at 4901 15th Avenue, Brooklyn, N. Y. and 140 Eighth Avenue, ~~Brooklyn, N. Y., respectively; that they are President~~ and Assistant Secretary respectively of Israel Zion Hospital, described in and who executed the foregoing certificate of consolidation, and acknowledged to me the due execution of the same.

LEONA KAISER
Commissioner of Deeds, City of New York
New York County Clerk's No. 63
Commission Expires June [illegible] 49

4878.14-7

STATE OF NEW YORK )
:SS:
COUNTY OF KINGS )

EDWARD NEIMETH and BERNARD SCHILDKROUT, being duly severally sworn, depose and say that they reside at 40 Rugby Road, Rockville Centre, New York and 393 West End Avenue, New York, N. Y., respectively; that they are the President and Secretary respectively of the Beth Moses Hospital of Brooklyn; that they have been authorized to execute and file the foregoing certificate by a vote of at least two-thirds of the whole number of persons serving as trustees or directors of said Beth Moses Hospital of Brooklyn.

Edward Neimeth

Bernard Schildkrout

SWORN to before me this
10th day of July, 1947

CLARENCE M. WEIL
Notary Public State of New York
Residing in Queens County
Queens Co. Clk's No. [illegible] Reg. No. 167W8
N. Y. Co. Clk's No. [illegible] Reg. No. 340W8
Kings Co. Clk's No. 133, Reg. No. 303W8
Commission Expires March 30, 1948

STATE OF NEW YORK )
:SS:
COUNTY OF ~~KINGS~~ New York )

HYMAN MEYERSON and FRED KRONISH, being duly severally sworn, depose and say that they reside at 4901 15th Avenue, Brooklyn, N. Y. and 140 Eighth Avenue, Brooklyn, N. Y., respectively; that they are the President and Assistant Secretary respectively of the Israel Zion Hospital; that they have been authorized to execute and file the foregoing certificate by a vote of at least two-thirds of the whole number of persons serving as trustees or directors of said Israel Zion Hospital.

Hyman Meyerson

Fred Kronish

SWORN to before me this
10th day of July, 1947

Leona Kaiser

LEONA KAISER
COMMISSIONER OF DEEDS, CITY OF NEW YORK
New York County Clerk's No. 63
Commission Expires June 49

487 g-14-8

I, a Justice of the Supreme Court of the State of New York, in and for the Second Judicial Department, do hereby approve the foregoing Certificate.

Dated, July 24th, 1947.

Justice of the Supreme Court
HON. ALGERON I. NOVA

4878-14-9

LAWS OF NEW YORK—By Authority

# CHAPTER 834

AN ACT to provide for the consolidation of the Beth Moses hospital and Israel Zion Hospital, and to provide for certain powers of the consolidated corporation

Became a law April 12, 1947, with the approval of the Governor. Passed, three-fifths being present

*The People of the State of New York, represented in Senate and Assembly, do enact as follows:*

Section 1. The Beth Moses Hospital and Israel Zion Hospital, corporations heretofore duly organized under the laws of this state, are hereby authorized and empowered to enter into an agreement or agreements for consolidation of such corporations and such corporations so agreeing shall be consolidated, in all respects as if consolidation had been effected pursuant to the membership corporations law, into a single corporation, upon the filing of a certificate which shall be entitled and endorsed "certificate of consolidation forming _____ pursuant to chapter _____ of the laws of nineteen hundred forty-seven" (the blank spaces being filled in with the name of the corporation formed by the consolidation, and the chapter number of this act) and which shall state:

1. The name of each corporation to be included in the consolidation and the date of filing of its certificate of incorporation in the office of the secretary of state, or if any such corporation was created by special law and has no certificate of incorporation, the chapter number and year of passage of such law.

2. The name of the consolidated corporation, which name may be that of one of the constituent corporations or an entirely new name permitted under the provisions of section nine of the general corporation law.

3. The purposes for which the consolidated corporation is formed, which purposes may be any or all of the purposes of one or more of the constituent corporations and any other purposes for which a membership corporation may be formed.

4. The territory in which its operations are principally to be conducted.

5. The city, village or town and the county in which its principal office is to be located.

6. The number of its trustees or that the number of trustees shall not be less than a stated minimum nor more than a stated maximum. In either case the number of trustees shall not be less than three.

7. The names and residences of the trustees, and if any such trustee shall reside in a city, the street and number or other particular description of his residence. The number of trustees so named

Do Not Copy

must be the number stated pursuant to the last preceding subdivision of this section if a definite number be stated, or, if an indefinite number be provided for, not less than the minimum number nor more than the maximum number.

The certificate shall specify that each trustee named in the certificate shall serve until the first annual meeting of the corporation shall be held, which shall be on or before April thirtieth, nineteen hundred forty-eight, at which annual meeting the whole number of trustees shall be divided into three classes equal in number (or as near equal as may be) and each class shall be elected to serve for a term of one or two years or three years, respectively.

Upon the expiration of the term of office of any trustee, or upon any vacancy occurring in the office of any trustee from any cause, the successor of such trustee shall be elected by a majority vote of the remaining members of the board of trustees.

8. The terms and conditions of the consolidation, if any. Such certificate shall be subscribed and acknowledged by the president or a vice president and the secretary or an assistant secretary of each of the constituent corporations, who shall make and annex an affidavit stating that they have been authorized to execute and file such certificate by the vote of at least two-thirds of the whole number of the persons then serving as trustees or directors of such corporation.

Such certificate shall have endorsed thereon or annexed thereto the approval of a justice of the supreme court of the judicial district in which the principal office of the corporation is to be located. The petition for such approval shall set forth the agreement or agreements for consolidation a summary statement of the major items of property, the amount of any long term or funded indebtedness, and the principal sources of the annual income of each constituent corporation.

The written approval of the state board of social welfare shall be annexed to the certificate.

Such certificate shall be filed in the department of state and the secretary of state shall make, certify and transmit a copy thereof to the clerk of the county in which the principal office of the consolidated corporation is to be located, which copy shall be filed by such clerk. A filing fee of forty dollars shall be paid to the department of state upon the filing of such certificate.

§ 2. (a) Upon such consolidation, the consolidated corporation shall be a "membership corporation" subject to the provisions of the membership corporations law, and all the provisions of the membership corporations law shall apply to such corporation, except in so far as the same may be inconsistent with the provisions of this act. At the time of such consolidation, the persons named as trustees of the consolidated corporation in the certificate of consolidation filed pursuant to section one of this act shall be and become the members of the consolidated corporation, which membership shall be subject to termination in accordance with the constitution and by-laws of the consolidated corporation, which constitution

and by-laws may make provisions, not inconsistent with law or with this act, regulating the admission of additional members, the voluntary withdrawal, suspension and expulsion of members and the termination of membership.

(b) The consolidated corporation shall have the power to take and hold by grant, gift, devise, bequest, purchase, lease, or in any other manner, either absolutely, in trust, or otherwise, for any of the purposes and objects of said corporation, any real or personal property, without limitation as to amount, necessary or proper for such purposes and objects.

(c) The consolidated corporation shall possess all the powers of the constituent corporations, and shall have the powers and be subject to the duties and obligations of a membership corporation formed for like purposes. All the rights, privileges, immunities, estates and interests of each of the constituent corporations, all the property, real, personal and mixed, and all the debts due on whatever account to them, and other things in action belonging to them, shall be deemed to be transferred to and vested in such consolidated corporation without further act or deed; and all claims, demands, property and every other right, estate and interest shall be as effectually the property of and vested in the consolidated corporation as they were of or vested in the constituent corporations, and the title to all real estate taken by deed or otherwise under the laws of this state, vested in the constituent corporations shall not be deemed to revert or be in any way impaired by reason of the consolidation but shall be vested in the consolidated corporation.

Any devise, bequest, gift or grant contained in any will or other instrument, in trust or otherwise, made before or after such consolidation to or for any of the constituent corporations shall inure to the benefit of the consolidated corporation, and so far as necessary for that purpose the existence of the constituent corporations shall be deemed to continue in and through the consolidated corporation.

The consolidated corporation shall be deemed to have assumed and shall be liable for all the liabilities and obligations of the constituent corporations in the same manner as if such consolidated corporation had itself incurred such liabilities or obligations.

§ 3. The constitution and by-laws of the consolidated corporation may contain any provision authorized by the membership corporations law not inconsistent with this act and may but need not, among other things, (a) fix the number of trustees necessary to constitute a quorum of the board of trustees at a meeting; such number shall not be less than fifteen members of the board; and to fix the vote or votes of the trustees necessary to constitute the action of the board of trustees; (b) provide for the creation of committees of the board of trustees, to which the board of trustees may delegate such authority which may be lawfully delegated as it deems desirable with respect to the business and affairs of the consolidated corporation and the management of its property, real and personal; (c) provide for the creation of an executive committee which shall consist of seventeen members of the board

of trustees, except that for the first five years of the corporation's existence, one member of such executive committee shall be designated by the President of the Federation of Jewish Philanthropies of New York and shall be the chairman of such executive committee; such executive committee shall have full power and authority in all matters of administration of the medical, surgical and nursing institutions of the corporation and in connection with its scientific and research activities and shall formulate all policies designed to develop and improve the service of the hospital; it shall have full power and authority in all matters pertaining to appointments, promotions or dismissals of the medical staff and its members, and shall consider and pass upon all charges against members of the medical staff; and shall have full power and authority and jurisdiction in the creation of clinical and research divisions in the specialties of medicine within the hospital and the assignment of hospital beds and out patient facilities to each specialty; (d) fix the qualifications of trustees; fix the term of office of the trustees to be elected after the expiration of the terms of office of the trustees named in the certificate of consolidation filed pursuant to section one of this act, which term so to be fixed shall not be longer than three years nor less than one year; provide for the election by the board of trustees of trustees to succeed those whose term of office expires and to fill vacancies; define a vacancy in the board of trustees and provide for the removal of trustees. The initial constitution and by-laws of the consolidated corporation shall be adopted by a two-thirds vote of the trustees of the consolidated corporation named in the certificate of consolidation filed pursuant to section one of this act unless they shall have been previously embodied in the agreement or agreements of consolidation; the constitution and by-laws so adopted shall be subject to amendment, modification or repeal in the manner therein provided.

§ 4. The provisions of this act shall be effective, any of the provisions of the membership corporations law or any general or special law, or of any charter, constitution or by-laws of any of the said corporations to the contrary notwithstanding.

§ 5. This act shall take effect immediately.

STATE OF NEW YORK,
Department of State, } ss:

I have compared the preceding with the original law on file in this office, and do hereby certify that the same is a correct transcript therefrom and of the whole of said original law.

THOMAS J. CURRAN,
*Secretary of State*

Sup Ct: Kings Co
10758/47

4879

CERTIFICATE OF ~~CONSOLIDATION~~

Forming

MAIMONIDES HOSPITAL OF BROOKLYN, pursuant to Chapter 834 of the Laws of 1947.

Dated: July 10, 1947

New Utrecht Dispensary
7/27/16 Kings Co
1.29/02

Israel Hospital of Brooklyn
7/19

Consolidated
Israel Zion Hospital
7/20

Israel Zion Hospital
2/28/32

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED. JUL 25 1947
TAX $ none
FILING FEE $ 25

Thomas J. Curran
SECRETARY OF STATE
BY [signature]

RUBINTON & COLEMAN
COUNSELORS AT LAW
32 COURT STREET
BROOKLYN 2, N.Y

aab/cw

CERTIFICATE OF REPORT OF EXISTENCE

of

MAIMONIDES HOSPITAL OF BROOKLYN

pursuant to Section 57 of the Membership Corporations Law

I, EDWARD NEIMETH, being the President of Maimonides Hospital of Brooklyn, do hereby certify:

1. The name of the corporation is MAIMONIDES HOSPITAL OF BROOKLYN.

2. The corporation was formed by the consolidation of Beth-Moses Hospital of Brooklyn and Israel Zion Hospital, by Certificate of Consolidation duly filed in the office of the Secretary of State on the 25th day of July, 1947.

105

3. This consolidation was effected pursuant to Chapter 834 of the Laws of 1947, Section 2.(a) of which provides:

> "Upon such consolidation, the consolidated corporation shall be a 'membership corporation' subject to the provisions of the Membership Corporations Law, and all the provisions of the Membership Corporations Law shall apply to such corporation, except in so far as the same may be inconsistent with the provisions of this act. * * "

4. The existence of the corporation is hereby continued.

IN WITNESS WHEREOF, I have acknowledged and subscribed this Certificate this 13th day of December, 1950.

President

STATE OF NEW YORK )
:SS:
COUNTY OF KINGS )

On this 13th day of December, 1950, before me personally appeared EDWARD NEIMETH, to me known and known to me to be the individual described in and who executed the foregoing instrument, and who acknowledged to me that he executed the same.

CLARENCE M. WEIL
NOTARY PUBLIC, STATE OF NEW YORK
No. 24-9571100 Qual. in Kings County
Cert. Filed in Kings County Clk. & Reg. Off.
Cert. Filed in New York County Clk. & Reg. Off.
Cert. Filed in Queens Co. Clk. & Reg. Off.
Cert. Filed in Nassau County Clerk's Off.
COMMISSION EXPIRES MARCH 30, 1952

Formed by Consol. 7/25/47 Surgs Co
6EX-105
4878-14

CERTIFICATE OF REPORT
OF EXISTENCE

of

MAIMONIDES HOSPITAL OF BROOKLYN

pursuant to §57 of the Membership Corporations Law.

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED DEC 19 1950

FILING FEE $5.00

Thomas J. Curran
Secretary of State

RUBINTON & COLEMAN
COUNSELORS AT LAW
32 COURT STREET
BROOKLYN 2, N.Y.

566605

CERTIFICATE OF CHANGE OF NAME

-of-

MAIMONIDES HOSPITAL OF BROOKLYN

-to-

MAIMONIDES MEDICAL CENTER

PURSUANT TO SECTION 40 OF THE GENERAL CORPORATION LAW

* * * * * * * * *

We, the undersigned, MORTIMER NEINKEN and MARVIN SCHUR, being respectively the President and Secretary of MAIMONIDES HOSPITAL OF BROOKLYN, hereby certify:

1. The name of the corporation is:

MAIMONIDES HOSPITAL OF BROOKLYN.

Said corporation is a consolidated corporation, having been formed by the consolidation of BETH MOSES HOSPITAL OF BROOKLYN and ISRAEL ZION HOSPITAL, pursuant to Chapter 834 of the Laws of 1947. The certificate of incorporation of BETH MOSES HOSPITAL OF BROOKLYN was duly filed in the office of the Secretary of State on July 28, 1916. ISRAEL ZION HOSPITAL was originally incorporated as NEW UTRECHT DISPENSARY, the certificate of incorporation of which was filed in the office of the Secretary of State on September 27, 1911. Thereafter the name of NEW UTRECHT DISPENSARY was changed to ISRAEL HOSPITAL OF BROOKLYN by certificate duly filed in the office of the Secretary of State April 17, 1919. Thereafter said ISRAEL HOSPITAL OF BROOKLYN was consolidated with ZION HOSPITAL INC., pursuant to consolidation agreement approved by an order of the Supreme Court of the State of New York entered on or about April 29, 1920, a certified

copy of which was filed with the Secretary of State on May 14, 1920. The certificate of incorporation of ZION HOSPITAL INC. was filed in the office of the Secretary of State on August 13, 1915. Pursuant to the aforesaid order of consolidation, said ISRAEL HOSPITAL OF BROOKLYN and said ZION HOSPITAL INC. were merged and known as one institution under the name of UNITED-ISRAEL ZION HOSPITAL. By certificate of change of name duly filed in the office of the Department of State on February 29, 1932, the UNITED-ISRAEL ZION HOSPITAL changed its name to ISRAEL ZION HOSPITAL.

2. The certificate of consolidation forming MAIMONIDES HOSPITAL OF BROOKLYN was duly filed in the office of the Department of State on the 25th day of July, 1947.

3. The new name to be assumed by the corporation is: MAIMONIDES MEDICAL CENTER.

IN WITNESS WHEREOF, we have made, subscribed and acknowledged this certificate this 27th day of June, 1966.

Mortimer Neinken

Marvin Schur

STATE OF NEW YORK
COUNTY OF KINGS } SS.:

On the 27th day of June, 1966, before me personally came MORTIMER NEINKEN and MARVIN SCHUR, to me known and known to me to be the individuals described in, and who executed, the foregoing instrument, and they acknowledged to me that they executed the same.

Bernard Benjamin
Notary Public

BERNARD BENJAMIN
Notary Public, State of New York
No. 24-5261815 Qual. in Kings County
Commission Expires March 30, 1968

STATE OF NEW YORK }
COUNTY OF KINGS } SS.:

MORTIMER NEINKEN and MARVIN SCHUR, being duly sworn, depose and say, and each for himself deposes and says:

That he, MORTIMER NEINKEN, is the President of MAIMONIDES HOSPITAL OF BROOKLYN, and he, MARVIN SCHUR, is the Secretary of said corporation; that they have been authorized to execute and file the foregoing certificate by the votes cast in person or by proxy of at least a majority of the members of record of the corporation entitled to vote; and that such votes were cast at a meeting of members called for that purpose upon like notice as that required for annual meetings of the corporation, and that such meeting was held on the 27th day of June, 1966.

Mortimer Neinken
Mortimer Neinken

Sworn to before me, this
27th day of June, 1966

Bernard Benjamin
Notary Public

Marvin Schur
Marvin Schur

BERNARD BENJAMIN
Notary Public, State of New York
No. 24-5261815 Qual. in Kings County
Commission Expires March 30, 1968

4

CERTIFICATE OF CHANGE OF NAME

-of-

MAIMONIDES HOSPITAL OF BROOKLYN

-to-

MAIMONIDES MEDICAL CENTER

RUBINTON COLEMAN & OSTROW
COUNSELLORS AT LAW
32 COURT STREET
BROOKLYN, N.Y. 11201

Certificate of Type

of Not-For-Profit Corporation

of

MAIMONIDES MEDICAL CENTER

Under Section 113 of the Not-For-Profit

Corporation Law

1. The name of the corporation is: Maimonides Medical Center. The name under which the corporation was formed is Maimonides Hospital of Brooklyn.

2. Pursuant to Chapter 834 of the Laws of 1947 the corporation was formed by a certificate of consolidation which was filed by the Department of State, State of New York on July 25, 1947.

3. The corporation was formed pursuant to Chapter 834 of the Laws of 1947 which provides that the consolidated corporation shall be a membership corporation subject to the provisions of the Membership Corporations Law.

4. The post office address to which the Secretary of State shall mail a copy of any notice required by law is

Maimonides Medical Center
4802 Tenth Avenue
Brooklyn, New York 11219

5. That under Section 201 of the Not-For-Profit Corporation Law, it is a Type A Not-For-Profit Corporation

as defined in the Not-For-Profit Corporation Law.

IN WITNESS WHEREOF, this certificate has been subscribed this 30th day of August, 1973, at the County of Kings by the undersigned who affirm that the statements made herein are true under the penalties of perjury.

* Fred J. Isaacson, President

* Harry Lakow, Secretary

*Type name and capacity in which person signed.

A 99265

CERTIFICATE OF TYPE

OF

NOT-FOR-PROFIT CORPORATION

OF

MAIMONIDES MEDICAL CENTER

Under Section 113

of the

NOT-FOR-PROFIT CORPORATION LAW

TAX $

FILING F

FILED SEP 10

Secretary of State

By

Type B

KAYE, SCHOLER, FIERMAN, HAYS & HANDLER
425 PARK AVENUE
NEW YORK, N. Y. 10022
PLAZA 9 8400

Hospital
Brooklyn
7/25/47 4879-14

INFO 6

A196543

CERTIFICATE OF AMENDMENT

OF THE

CERTIFICATE OF INCORPORATION

OF

MAIMONIDES MEDICAL CENTER

UNDER SECTION 803 OF THE NOT-FOR-PROFIT CORPORATION LAW

The undersigned, pursuant to the provisions of Section 803 of the Not-for-Profit Corporation Law, hereby certify as follows:

1. The name of the corporation is MAIMONIDES MEDICAL CENTER. The name under which the corporation was originally formed was MAIMONIDES HOSPITAL OF BROOKLYN.

2. The certificate of incorporation of the corporation was filed by the Department of State on July 25, 1947. The corporation was formed pursuant to Chapter 834 of the Laws of 1947 which provides that the corporation shall be a membership corporation subject to the provisions of the Membership Corporation Law.

3. The corporation is a corporation as defined in subparagraph (a) (5) of Section 102 of the Not-for Profit Corporation law. It is a Type B corporation under Section 201 of the Not-for-Profit Corporation Law and after this amendment it shall continue to be a Type B corporation.

4. The post office address to which the Secretary of State shall mail a copy of any notice required by law is changed to:

MAIMONIDES MEDICAL CENTER
4802 Tenth Avenue
Brooklyn, New York 11219

Attn: Hospital Administrator

5. The certificate of incorporation is hereby amended by deleting subparagraph 3(b), which provides that one of the purposes of the corporation is the observance of certain dietary laws and religious services at the hospitals owned and operated by the corporation and which reads as follows: "The Mosaic dietary laws shall be strictly observed and religious services at the consolidated hospital shall be conducted in conformity with the doctrines and forms of the Jewish faith and Jewish dietary laws. Nothing herein contained, however, shall be construed to prohibit the attendance of any clergyman of any other faith upon the request of any patient;". Accordingly, subparagraphs 3(c) and 3(d) are renumbered 3(b) and 3(c), respectively.

6. This amendment to the certificate of incorporation was authorized at a meeting of the members of the corporation by a majority vote of the members authorized to vote thereon.

7. As required by Chapter 834 of the Laws of 1947, the approvals of the State Board of Social Welfare and of a Justice of the Supreme Court of the State of New York, Second Judicial Department, were annexed to the certificate of incorporation. Prior to the delivery to the Department of State for filing all approvals or consents required by law will be endorsed upon or annexed hereto.

IN WITNESS WHEREOF, we hereunto sign our names and affirm that the statements made herein are true under the penalties of perjury this 15th day of August, 1974.

Fred J. Isaacson, President

Harry Lakow, Secretary

The undersigned has no objection to judicial approval being granted. Notice waived.

Dated: August , 1974.

LOUIS J. LEFKOWITZ
Attorney General
State of New York

By: _____

I, HON. IRWIN BROWNSTEIN, a Justice of the Supreme Court of the State of New York, Second Judicial District, do hereby approve the foregoing Certificate of Amendment of the Certificate of Incorporation of MAIMONIDES MEDICAL CENTER, and consent that the same be filed.

Dated: ~~August~~ November 15, 1974.
Brooklyn N.Y.

Justice of the Supreme Court
of the State of New York
2nd Judicial District
HON. IRWIN BROWNSTEIN

Notice of Application Waived
(This is not to be deemed an approval on behalf of any Department or Agency of the State of New York, nor an authorization of activities otherwise limited by law.)

Dated: November 15, 1974
LOUIS J. LEFKOWITZ
Attorney General

By Marjellen Weinberg
Assistant Attorney General

STATE OF NEW YORK
DEPARTMENT OF HEALTH
ALBANY

# PUBLIC HEALTH COUNCIL

October 28, 1974

KNOW ALL MEN BY THESE PRESENTS:

In accordance with action taken after inquiry and investigation at a meeting of the Public Health Council held on the 25th day of October, 1974, I hereby certify that the Certificate of Amendment of the Certificate of Incorporation of Maimonides Medical Center, is APPROVED.

Public Health Council approval is not to be construed as approval of property costs or the lease submitted in support of the application. Such approval is not to be construed as an assurance or recommendation that property costs or lease amounts as specified in the application will be reimbursable under third party payor reimbursement guidelines.

Marianne K. Adams

Marianne K. Adams
Executive Secretary

Sent to: Maimonides Medical Center
4802 Tenth Avenue
Brooklyn, New York 11219
Attention: Hospital Administrator

Rubinton and Coleman
Counselors at Law
32 Court Street
Brooklyn, New York 11201

COUNCIL

NORMAN S. MOORE, M.D.
CHAIRMAN
GEORGE BAEHR, M.D.
BLONEVA P. BOND
DETLEV BRONK, PH.D.
GORDON E. BROWN
MORTON P. HYMAN
CHARLES F. LANIGAN
GERALD B. MANLEY, M.D.
GEORGE R. METCALF
W. KENNETH PILAND, D.D.
JOHN F. ROACH, M.D.
HOWARD A. RUSK, M.D.
JOHN M. WALSH
HOLLIS S. INGRAHAM, M.D.
EX OFFICIO

4

A196543

CERTIFICATE OF AMENDMENT

OF THE

CERTIFICATE OF INCORPORATION

OF

MAIMONIDES MEDICAL CENTER

UNDER SECTION 803 OF THE
NOT-FOR-PROFIT CORPORATION LAW

NFP Type B
Ass'd 6/29/66
Orig Maimonides Hospital of
Formed by Consolidation Brooklyn
7/25/47

Kings
# 4878-14
not add. 4802 Tenth Ave
Bklyn N.Y. 112

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED NOV 26 1974 A199265 3
TAX $ None
FILING FEE $ 30
John J. Glenn
Secretary of State
By

INFO 6

RUBINTON & COLEMAN
COUNSELORS AT LAW
32 COURT STREET
BROOKLYN, N.Y. 11201
875-9373
Mr. Benjamin

24 Kings
5 Type B

XL2

A413579

CERTIFICATE OF AMENDMENT OF THE
CERTIFICATE OF INCORPORATION

-of-

MAIMONIDES MEDICAL CENTER

UNDER SECTION 803 OF THE NOT-FOR-PROFIT CORPORATION LAW

The undersigned, pursuant to the provisions of Section 803 of the Not-for-Profit Corporation Law, hereby certify as follows:

1. The name of the corporation is MAIMONIDES MEDICAL CENTER. The name under which the corporation was originally formed was MAIMONIDES HOSPITAL OF BROOKLYN.

2. The certificate of incorporation of the corporation was filed by the Department of State on July 25, 1947. The corporation was formed pursuant to Chapter 834 of the Laws of 1947 which provided that the corporation shall be a membership corporation subject to the provisions of the Membership Corporation Law.

3. The corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the Not-for-Profit Corporation Law. It is a Type B corporation under Section 201 of the Not-for-Profit Corporation Law and after this amendment it shall continue to be a Type B corporation.

4. The post office address to which the Secretary of State shall mail a copy of any notice required by law is:

MAIMONIDES MEDICAL CENTER
4802 Tenth Avenue
Brooklyn, New York 11219

Attention: Hospital Administrator

5. The certificate of incorporation is hereby amended by adding the following subdivisions to paragraph 3 thereof:

"(e) To provide on a nonprofit basis, hospital facilities and services for the care and treatment of persons who are acutely ill who otherwise require medical care and related services of the kind customarily furnished most effectively by hospitals, pursuant to Section 242 of the National Housing Act, as amended.

(f) To buy, own, sell, convey, assign, mortgage or lease any interest in real estate and personal property and to construct, maintain and operate improvements thereon necessary or incident to the accomplishment of the purpose set forth in Paragraph 3 hereof.

(g) To borrow money and issue evidence of indebtedness in furtherance of any or all of the objects of its business, and to secure the same by mortgage, pledge or other lien on the Corporation's property.

(h) To do and perform all acts reasonably necessary to accomplish the purposes of the Corporation, including the execution of a Regulatory Agreement with the Secretary of Housing and Urban Development, acting by and through the Federal Housing Commissioner, and of such other instruments and undertakings as may be necessary to enable the Corporation to secure the benefits of financing with the assistance of mortgage insurance under the provisions of the National Housing Act. Such Regulatory Agreement and other instruments and undertakings shall remain binding upon the Corporation, its successors and assigns, so long as a mortgage on the Corporation's property is insured or held by the Secretary of Housing and Urban Development.

(i) In the event of the dissolution of the Corporation or the winding up of its affairs, or other liquidation of its assets, the Corporation's property shall not be conveyed to any organization created or operated for profit or to any individual for less than the fair market value of such property, and all assets remaining after the payment of the debts shall be conveyed or distributed only to an organization or organizations created and operated for nonprofit purposes similar to those of the Corporation: PROVIDED, however, that the Corporation shall at all times have the power to convey any or all of its property to the Secretary of Housing and Urban Development or his nominee."

6. This amendment to the certificate of incorporation was authorized at a meeting of the members of the corporation by a majority vote of the members authorized to vote thereon and that the affirmative votes in favor were at least equal to the quorum. 7. As required by Chapter 834 of the Laws of 1947, the approvals of the State Board of Social Welfare and of a Justice of the Supreme Court of the State of New York, Second Judicial Department, were annexed to the certificate of incorporation.

Prior to the delivery to the Department of State for filing all approvals or consents required by law will be endorsed upon or annexed hereto.

IN WITNESS WHEREOF, we hereunto sign our names and affirm that the statements made herein are true under the penalties of perjury this First day of April, 1977.

Hilda Bell, President

X David Wassner, Secretary

The undersigned has no objection to judicial approval being granted. Notice waived.

Dated: ~~April~~ June 28, 1977.

LOUIS J. LEFKOWITZ
Attorney General
State of New York

By: Robert L. Tisk
ROBERT L. TISK
ASSISTANT ATTORNEY GENERAL

~~HON. JOHN A. MONTELEONE~~ a Justice of the Supreme Court of the State of New York, Second Judicial District, do hereby approve the foregoing Certificate of Amendment of the Certificate of Incorporation of MAIMONIDES MEDICAL CENTER, and consent that the same be filed.

Dated: ~~April~~ JUNE 28, 1977.

Justice of the Supreme Court
of the State of New York

STATE OF NEW YORK
DEPARTMENT OF HEALTH
ALBANY 12237

# PUBLIC HEALTH COUNCIL

June 27, 1977

KNOW ALL MEN BY THESE PRESENTS:

In accordance with action taken after inquiry and investigation at a meeting of the Public Health Council held on the 24th day of June, 1977, I hereby certify that the Certificate of Amendment of the Certificate of Incorporation of Maimonides Medical Center is APPROVED.

Public Health Council approval is not to be construed as approval of property costs or the lease submitted in support of the application. Such approval is not to be construed as an assurance or recommendation that property costs or lease amounts as specified in the application will be reimbursable under third party payor reimbursement guidelines.

MARIANNE K. ADAMS
Secretary

Sent to: Bernard Benjamin, Esq.
Rubinton and Coleman
32 Court Street
Brooklyn, New York 11201

cc: Maimonides Medical Center
4802 Tenth Avenue
Brooklyn, New York 11219

COUNCIL

NORMAN S. MOORE, M.D.
CHAIRMAN
BLONEVA P. BOND
GORDON E. BROWN
JOSEPH R. FONTANETTA, M.D.
WILLIAM LEE FROST
MORTON P. HYMAN
MSGR. CHARLES J. FAHEY
W. KENNETH RILAND, D.D.
JOHN F. ROACH, M.D.
HOWARD A. RUSK, M.D.
JOHN M. WALSH
KENNETH W. WOODWARD, M.D.

COMMISSIONER OF HEALTH
ROBERT P. WHALEN, M.D.
EX OFFICIO

A413579 — 5

CERTIFICATE OF AMENDMENT OF THE
CERTIFICATE OF INCORPORATION

-of-

MAIMONIDES MEDICAL CENTER

UNDER SECTION 803 OF THE NOT-FOR-PROFIT CORPORATION LAW.

Type B
Public Health Council

STATE OF NEW YORK
DEPARTMENT OF STATE
TAX $ None
FILING FEE $ 30
FILED JUL 8 - 1977
Secretary of State
BY M

24 Kings
Type B

XL 2

RUBINTON & COLEMAN
COUNSELORS AT LAW
32 COURT STREET
BROOKLYN, N. Y. 11201

5

NFP
ASD 6/29/66
Kings C

not ADD - 4802 Tenth Ave
Brooklyn, NY
11219
Type: B

Orig - Maimonides Hospital of Brooklyn
7/25/47
4879-14 D

N. Y. S. DEPARTMENT OF STATE
DIVISION OF CORPORATIONS AND STATE RECORDS ALBANY, NY 12231-0001

FILING RECEIPT

ENTITY NAME: MAIMONIDES MEDICAL CENTER

DOCUMENT TYPE: AMENDMENT (DOMESTIC NFP) COUNTY: KING
PROCESS PROVISIONS

SERVICE COMPANY: CORPORATION SERVICE COMPANY SERVICE CODE: 45

FILED:08/28/2003 DURATION:********* CASH#:030828000461 FILM #:030828000431

ADDRESS FOR PROCESS

THE CORPORATION
ATTN: GENERAL COUNSEL 4802 TENTH AVE
BROOKLYN, NY 11219

REGISTERED AGENT

FILER

PROSKAUER ROSE LLP
1585 BROADWAY ROOM 2422

NEW YORK, NY 10036-8299

| | | | |
|---|---|---|---|
| FEES | 140.00 | PAYMENTS | 140.00 |
| FILING | 30.00 | CASH | 0.00 |
| TAX | 0.00 | CHECK | 0.00 |
| CERT | 0.00 | CHARGE | 0.00 |
| COPIES | 10.00 | DRAWDOWN | 140.00 |
| HANDLING | 100.00 | BILLED | 0.00 |
| | | REFUND | 0.00 |

221216DAV

CSC 45
DRAWDOWN

F

030828000

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# CERTIFICATE OF AMENDMENT

# OF THE

# CERTIFICATE OF INCORPORATION

# OF

# MAIMONIDES MEDICAL CENTER

**Under Section 803 of the**
**New York Not-for-Profit Corporation Law**

The undersigned, being the President of Maimonides Medical Center, a Not-for-Profit corporation duly organized under the Not-for-Profit Corporation Law of the State of New York (hereinafter referred to as the "Corporation"), does hereby certify, pursuant to Section 803 of the Not- for-Profit Corporation Law:

1. The name of the Corporation is MAIMONIDES MEDICAL CENTER. The Corporation was originally incorporated under the name MAIMONIDES HOSPITAL OF BROOKLYN.

2. The certificate of consolidation forming the Corporation was filed by the Department of State on July 25, 1947. The corporation was formed pursuant to Chapter 834 of the Laws of 1947 which provided that the corporation shall be a membership corporation subject to the provisions of the Membership Corporation Law.

3. The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the Not-for-Profit Corporation Law. The Corporation is a Type B corporation under Section 201 of the Not-for-Profit Corporation Law, and after this amendment it shall continue to be a Type B corporation.

4. A new Article 11, relating to the relationship of the Corporation with the United States Secretary of Housing and Urban Development, is hereby added to read in its entirety as follows:

> "11. So long as the mortgage on the Corporation's property is insured or held by the United States Secretary of Housing and Urban Development, this article 11 may not be amended without the prior written approval of said Secretary nor may bylaws be amended or adopted inconsistent with the provisions of the Regulatory Agreement between the Corporation and the United States Secretary of Housing and Urban Development."

5. The foregoing amendment of the Certificate of Incorporation was authorized by the written consent of the sole member of the Corporation.

6. The Secretary of State is hereby designated as agent of the Corporation upon whom process against it may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him or her is: Maimonides Medical Center, 4802 Tenth Avenue, Brooklyn, New York 11219, Attention: General Counsel.

**IN WITNESS WHEREOF**, this Certificate of Amendment of the Certificate of Incorporation has been signed and the statements made herein are affirmed as true under the penalties of perjury this 19th day of August, 2003.

Pamela Brier, President

DOH STATE OF NEW YORK
DEPARTMENT OF HEALTH
Corning Tower The Governor Nelson A. Rockefeller Empire State Plaza Albany, New York 12237

Antonia C. Novello, M.D., M.P.H., Dr.P.H.
*Commissioner*

Dennis P. Whalen
*Executive Deputy Commissioner*

August 21, 2003

Herschel Goldfield
Proskauer Rose LLP
1585 Broadway
New York, NY 10036-8299

Re: Certificate of Amendment of the Certificate of Incorporation of Maimonides Medical Center

Dear Mr. Goldfield:

I have reviewed the proposed amendment of the certificate of incorporation of the above referenced organization, dated August 19, 2003 and signed by Pamela Brier, as president of Maimonides Medical Center.

The certificate of amendment to the certificate of incorporation of the above referenced corporation does not require the approval of the Public Health Council or the Department of Health for the filing with the Department of State, since the certificate neither alters the corporation's purposes under Article 28 of the Public Health Law nor changes its name.

Sincerely yours,

Suzanne Sullivan

Suzanne A. Sullivan
Senior Attorney
Bureau of House Counsel

3

# ATTACHMENT D-2

# STATE OF NEW YORK
# DEPARTMENT OF STATE

I hereby certify that the annexed copy for H+H MAIMONIDES CORPORATION, File Number 260225000339 has been compared with the original document in the custody of the Secretary of State and that the same is true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on February 25, 2026.

WALTER T. MOSLEY
Secretary of State

BRENDAN C. HUGHES
Executive Deputy Secretary of State

Authentication Number: 100009744659 To Verify the authenticity of this document you may access the Division of Corporation's Document Authentication Website at http://ecorp.dos.ny.gov

CT07

**CERTIFICATE OF INCORPORATION**

**of**

**H+H Maimonides Corporation**

**As a Public Benefit Corporation under Section 7385(20) of the**

**Unconsolidated Laws of the State of New York**

FIRST. The name of the corporation is H+H Maimonides Corporation (the "Corporation").

SECOND. The Corporation is a public benefit corporation subsidiary of the New York City Health and Hospitals Corporation pursuant to Section 7385(20) of the Unconsolidated Laws of the State of New York (the "Act").

THIRD. The Corporation shall be a membership corporation.

FOURTH. The sole member of the Corporation shall be the New York City Health and Hospitals Corporation, a New York public benefit corporation (the "Member").

FIFTH. The duration of the Corporation shall be perpetual.

SIXTH. The principal office of the Corporation shall be located at 50 Water Street, 7th Floor, New York (New York County), New York 10004.

SEVENTH. The Secretary of State of New York is hereby designated as agent of the Corporation upon whom process against it may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation which is served upon him/her is:

50 Water Street
17th Floor
New York, New York 10004

EIGHTH. This Corporation is formed exclusively for charitable, scientific and educational purposes to engage in any lawful act or activity for which a public benefit corporation may be organized under Section 7385(20) of the Act, including, without limitation,

(a) to establish, own, operate, build, conduct, and maintain health care facilities and health care practices within the City of New York for the provision and delivery of comprehensive care and treatment to the ill and infirm, both physical and behavioral, inpatient, outpatient, and ambulatory through, and as a part of, the Member;

(b) to contract with, employ, or otherwise engage a qualified workforce of licensed and unlicensed personnel for the purposes of the provision and delivery of comprehensive care and treatment to the ill and infirm and the promotion of the health, welfare and safety of the people of the State of New York and the City of New York;

Filed with the NYS Department of State on 02/20/2026
Filing Number: 260225000339 DOS ID: 7842793

(c) to establish and conduct community educational programs relating to the promotion of population health and general welfare, and to engage in, support, and conduct research for the advancement of science and the promotion of generalizable knowledge;

(d) to receive property by gift, devise or bequest, invest and reinvest the same, and apply the income and principal thereof, as the Board of Directors may from time to time determine, either directly or through contributions to any charitable organization or organizations, exclusively for charitable purposes, and

(e) to conduct any and all lawful activities which may be necessary, useful or desirable for the furtherance, accomplishment, or attainment of the foregoing purposes, so long as consistent with the Corporation's authority pursuant to the Act.

NINTH. The Board of Directors of the Corporation shall have the authority and responsibility for the general management, control and supervision of the Corporation's affairs, business, activities and assets; provided, however, the Member shall have (a) such powers as are set forth in the Bylaws of the Corporation, and (b) such authority as set forth in the Act.

TENTH. The following language relates to the Corporation's tax-exempt status and is not a statement of purposes and powers. Consequently, this language does not expand or alter the Corporation's purposes or powers as set forth herein. Notwithstanding any other provision in this Certificate of Incorporation:

(a) The Corporation is organized and shall be operated exclusively for charitable, educational, and scientific purposes as specified in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code").

(b) No part of the Corporation's net earnings shall inure to the benefit of, or be distributable to, any trustee, director, officer or employee of the Corporation or other private person; provided, however, that the Corporation shall be authorized and empowered to pay reasonable compensation to any person for services rendered to or for the Corporation in furtherance of one or more of its purposes set forth in Article Sixth hereof;

(c) No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation (except to the extent permitted by Section 501(h) of the Code if the Corporation makes an election thereunder), and the Corporation shall not participate in or intervene in (including the publishing or the distributing of statements in connection with) any political campaign on behalf of or in opposition to any candidate for public office;

(d) The Corporation shall neither have nor exercise any power, nor shall it engage directly or indirectly in any activity, that would invalidate its status as a corporation which is exempt from federal income taxation under Section 501(a) of the Code as an organization described in Section 501(c)(3) of the Code, nor shall it carry on any activity not permitted to be carried on by a corporation, contributions to which are deductible under Sections 170(c)(2), 2055(a) or 2522(a) of the Code;

Filed with the NYS Department of State on 02/20/2026
Filing Number: 260225000339 DOS ID: 7842793

(e) During such period, or periods, of time as the Corporation is treated as a "private foundation" pursuant to Section 509 of the Code, the directors must distribute the Corporation's income at such time and in such manner so as not to subject the Corporation to tax under Section 4942 of the Code, and the Corporation is prohibited from engaging in any act of self-dealing (as defined in Section 4941(d) of the Code), from retaining excess business holdings (as defined in Section 4943(c) of the Code) which would subject the Corporation to tax under Section 4943 of the Code, from making any investments or otherwise acquiring assets in such manner so as to subject the Corporation to tax under Section 4944 of the Code, from retaining any assets which would subject the Corporation to tax under Section 4944 of the Code if the directors have acquired such assets, and from making any taxable expenditures (as defined in Section 4945(d) of the Code).

ELEVENTH. In the event of dissolution or final liquidation of the Corporation, subject to compliance with the Act, all of the remaining assets and property of the Corporation shall, after paying or making provision for the payment of all of the liabilities and obligations of the Corporation and for the necessary expenses thereof, be distributed to the federal government or to a state or local government for a public purpose.

Filed with the NYS Department of State on 02/20/2026
Filing Number: 260225000339 DOS ID: 7842793

IN WITNESS WHEREOF, this certificate has been subscribed this 20th day of February, 2026, by the undersigned, who affirms that the statements made herein are true under the penalties of perjury.

Dr. Mitchell Katz
President, Chief
Executive Officer and
Incorporator
New York City Health and
Hospitals Corporation
50 Water Street, 17th Floor
New York, New York 10004

Filed with the NYS Department of State on 02/20/2026
Filing Number: 260225000339 DOS ID: 7842793

CT07

**CERTIFICATE OF INCORPORATION**

**of**

**H+H Maimonides Corporation**

**As a Public Benefit Corporation under Section 7385(20) of the**

**Unconsolidated Laws of the State of New York**

Filed by: Sarah F. Blumenthal
Ropes & Gray LLP
1211 Avenue of the Americas
New York, New York 10036

DRAWDOWN
CST REF: 17208390 SC

Filed with the NYS Department of State on 02/20/2026
Filing Number: 260225000339 DOS ID: 7842793

# ATTACHMENT E-1

NEW YORK STATE OF OPPORTUNITY.

**Division of Corporations, State Records and Uniform Commercial Code**

New York State
**Department of State**
**Division of Corporations, State Records and Uniform Commercial Code**
One Commerce Plaza
99 Washington Avenue
Albany, NY 12231
www.dos.ny.gov

# Certificate of Assumed Name

(Pursuant to General Business Law §130)

1. REAL NAME OF ENTITY:

Maimonides Medical Center

1a. FICTITIOUS NAME, IF ANY, OF FOREIGN ENTITY (Not Assumed Name):

2. THE ENTITY WAS FORMED OR AUTHORIZED UNDER THE FOLLOWING NEW YORK LAW (Check one):

☐ Business Corporation Law ☐ Limited Liability Company Law ☐ Religious Corporations Law
☐ Education Law ☒ Not-for-Profit Corporation Law ☐ Revised Limited Partnership Act

☐ Other (specify law):

3. ASSUMED NAME OF ENTITY:

Maimonides Health

4. PRINCIPAL PLACE OF BUSINESS IN NEW YORK STATE (MUST INCLUDE NUMBER AND STREET). IF NONE, CHECK THIS BOX ☐ AND PROVIDE OUT-OF- STATE ADDRESS:

4802 Tenth Avenue, Brooklyn, NY 11219

5. COUNTY(IES) IN WHICH ENTITY DOES OR INTENDS TO DO BUSINESS:

☐ ALL COUNTIES (or check applicable county(ies) below)

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| ☐ Albany | ☐ Cattaraugus | ☐ Chenango | ☐ Delaware | ☐ Franklin | ☐ Hamilton | ☐ Lewis | ☐ Montgomery |
| ☐ Allegany | ☐ Cayuga | ☐ Clinton | ☐ Dutchess | ☐ Fulton | ☐ Herkimer | ☐ Livingston | ☐ Nassau |
| ☐ Bronx | ☐ Chautauqua | ☐ Columbia | ☐ Erie | ☐ Genesee | ☐ Jefferson | ☐ Madison | ☐ New York |
| ☐ Broome | ☐ Chemung | ☐ Cortland | ☐ Essex | ☐ Greene | ☒ Kings | ☐ Monroe | ☐ Niagara |
| ☐ Oneida | ☐ Orleans | ☐ Queens | ☐ St. Lawrence | ☐ Schuyler | ☐ Sullivan | ☐ Warren | ☐ Wyoming |
| ☐ Onondaga | ☐ Oswego | ☐ Rensselaer | ☐ Saratoga | ☐ Seneca | ☐ Tioga | ☐ Washington | ☐ Yates |
| ☐ Ontario | ☐ Otsego | ☐ Richmond | ☐ Schenectady | ☐ Steuben | ☐ Tompkins | ☐ Wayne | |
| ☐ Orange | ☐ Putnam | ☐ Rockland | ☐ Schoharie | ☐ Suffolk | ☐ Ulster | ☐ Westchester | |

6. ADDRESS OF EACH LOCATION, INCLUDING NUMBER AND STREET, IF ANY, OF EACH PLACE WHERE THE ENTITY CARRIES ON, CONDUCTS OR TRANSACTS BUSINESS IN NEW YORK STATE. (Use page 2 if needed. The address(es) must be a number and street, city, state and zip code. The address(es) must be within the county(ies) indicated in paragraph 5.) If none, check this box ☒: No New York State Business Location.

Print or Type Name of Signer: Kenneth Gibbs Signature:

Capacity of Signer (Check one): ☐ Authorized Person ☒ Officer of the Corporation ☐ General Partner of the Limited Partnership
☐ Member of the Limited Liability Company ☐ Manager of the Limited Liability Company

6. ADDRESS OF EACH LOCATION, INCLUDING NUMBER AND STREET, IF ANY, OF EACH PLACE WHERE THE ENTITY CARRIES ON OR CONDUCTS OR TRANSACTS BUSINESS IN NEW YORK STATE: (Continued)

Filer's Name and Mailing Address:

Kenneth Gibbs

*Name:*

Maimonides Medical Center

*Company, if Applicable:*

4802 Tenth Avenue

*Mailing Address:*

Brooklyn, NY 11219

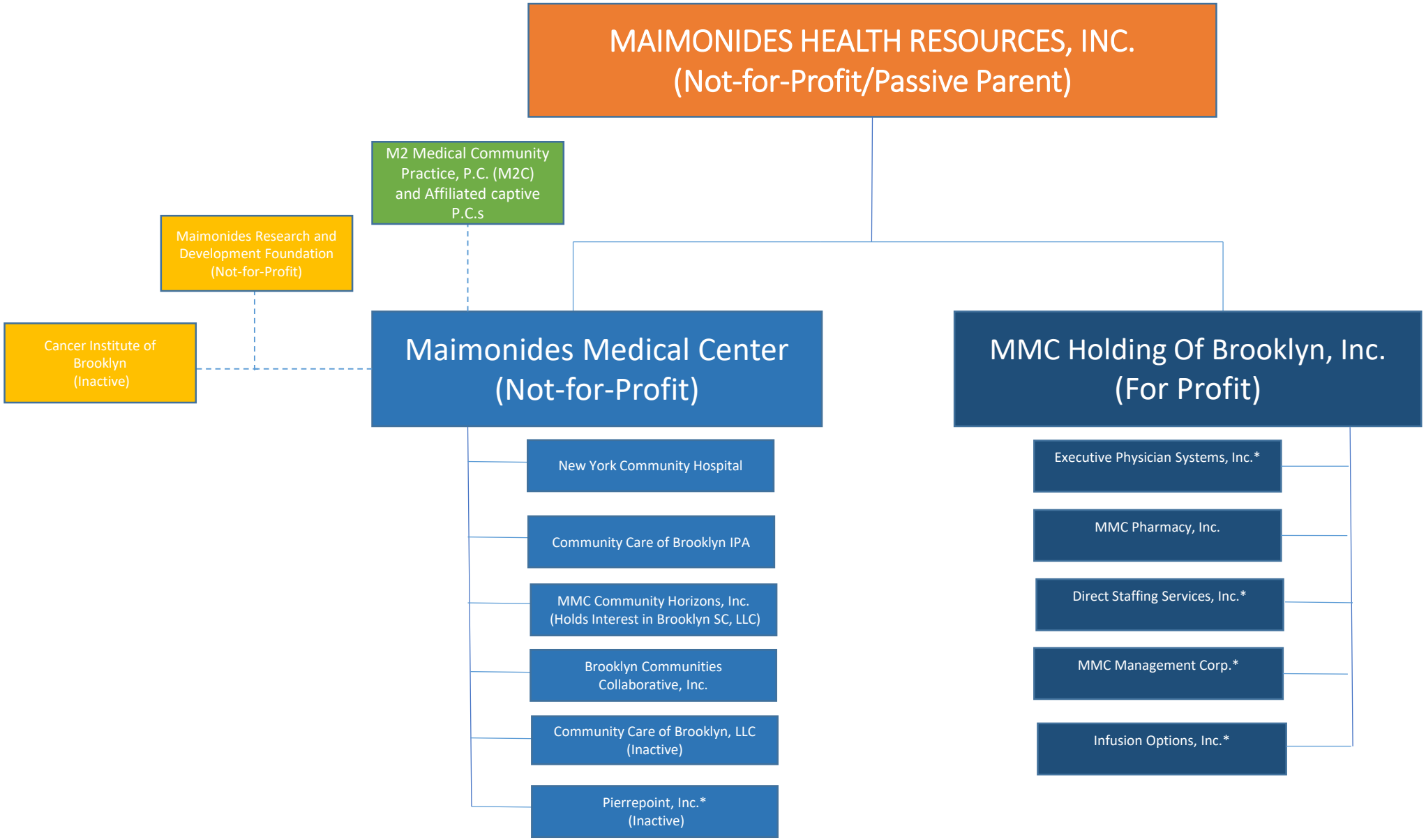
*City, State and Zip Code:*

**NOTE:** You are not required to use this form. This certificate should be prepared under the guidance of an attorney.

**FEE:** Limited Liability Companies and Limited Partnerships - $25.
Corporations - $25 plus the fee for each county indicated in paragraph 5. The additional fee for each county within New York City (Bronx, Kings, New York, Queens and Richmond) is $100 additional. The fee for each county outside New York City is $25. Checks over $500 must be certified.

*(For office use only)*

# ATTACHMENT F-1




September 8, 2024

*In process of being dissolved

# ATTACHMENT G-1

## LIST OF DEFICIENCY NOTICES

Neither NYS Department of Health nor any equivalent out of state agency has issued any orders or deficiency notices to H+H Maimonides Corporation that have deficiencies identified that did or could have caused patient harm or were repetitive and un-corrected.

Svetlana Lipyanskaya

Dated: 2/26/26

# ATTACHMENT H-1

MAR

Agency Code Number: 7127 Issued: 3/29/2024 Expires: 4/30/2026

NEW YORK STATE DEPARTMENT OF HEALTH

# Ambulance Service Certificate

Maimonides Medical Center

***is hereby certified as a New York State ambulance service in accordance with the provisions of Article 30 of the Public Health Law***

PRIMARY TERRITORY:
Five Boroughs of New York City: Bronx, Kings, New York, Queens, Richmond

Emergency Medical Services Program

Commissioner of Health

This certificate may be revoked, suspended, limited or annulled for violation of the Public Health Law

**THIS CERTIFICATE IS NOT TRANSFERABLE**
**Keep conspicuously posted**

DOH-3414 (8/91)

**No. 38436**

# ATTACHMENT I-1

| Customer Name - Ship to | Customer | Part Description | Serial Number | Asset Origin | Age of Ass | On ProCar | Contract N | End Date | Address | City | State |
|---|---|---|---|---|---|---|---|---|---|---|---|
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MX-PRO R-3 AMBULANCE COT | 080839488 | 8/5/2008 | 15 | Active | 1270244 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | POWER PRO AMBULANCE COT | 170640401 | 7/17/2017 | 6 | Active | 1270244 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | POWER PRO AMBULANCE COT | 2002003500461 | 3/6/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | POWER PRO AMBULANCE COT | 2002003500462 | 3/6/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MTS POWER LOAD | 2003012400129 | 4/13/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MTS POWER LOAD | 2003012400132 | 4/13/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MTS POWER LOAD | 2012012400223 | 12/29/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MTS POWER LOAD | 2012012400224 | 12/29/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MTS POWER LOAD | 2012012400301 | 12/29/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | 6506 MTS PWRPRO COT MID CONFIG | 2012020600015 | 12/29/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | 6506 MTS PWRPRO COT MID CONFIG | 2012020600032 | 12/29/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | 6506 MTS PWRPRO COT MID CONFIG | 2012020600033 | 12/29/2020 | 3 | Active | 1260719 | 1/30/2027 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | 6506 MTS PWRPRO COT MID CONFIG | 2103020600057 | 6/8/2021 | 2 | | | | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MTS POWER LOAD | 2203012400161 | 4/14/2022 | 1 | | | | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | MTS POWER LOAD | 2203012400312 | 4/14/2022 | 1 | | | | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | 6506 MTS PWRPRO COT MID CONFIG | 2203020600105 | 4/14/2022 | 1 | Active | 809397 | 4/12/2024 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | 6506 MTS PWRPRO COT MID CONFIG | 2203020600106 | 4/14/2022 | 1 | Active | 809397 | 4/12/2024 | 1036 38Th | BROOKLYI | NY |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | Power LOAD | 2305012700119 | | | | | 10/26/2024 | | | |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | 6506 MTS PWRPRO COT MID CONFIG | 2311020600023 | | | | | 12/17/2025 | | | |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | Power LOAD | 2401012700206 | | | | | 5/9/2025 | | | |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | Power LOAD | 2401012700170 | | | | | 5/9/2025 | | | |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | Power LOAD | 2401020600054 | | | | | 2/19/2026 | | | |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | Power LOAD | 2401020600127 | | | | | 2/19/2026 | | | |
| MAIMONIDES MED CTR AMB DEPT | 1082167 | Power Pro XT | 101241805 | | | | | | | | |

From NERV

Not currently covered

2010 Power Pro XT

# ATTACHMENT I-2

DOH 1881-Addendum

# MAIMONIDES MEDICAL CENTER EMS FLEET ROSTER

| PLATE # | AGENCY ID | | MAKE | YEAR | COLOR | TYPE |
|---|---|---|---|---|---|---|
| 10548-EV | SCT-2 | | FORD | 2013 | WHITE | III |
| 13290-EB | SCT-3 | | FORD | 2024 | WHITE | II |
| 11856-EB | SCT-4 | | MERCEDES | 2021 | WHITE | III |
| 13298-EB | SCT-5 | | FORD | 2025 | WHITE | I |
| 10193-EV | SCT-6 | | MERCEDES | 2016 | WHITE | II |
| 15637-EV | SCT-7 | | MERCEDES | 2017 | WHITE | II |
| 15642-EV | SCT-8 | | FORD | 2018 | WHITE | I |
| 15260-EV | SCT-9 | | MERCEDES | 2020 | WHITE | III |
| 13289-EB | 3799 | | FORD | 2023 | WHITE | I |
| 16045-EV | 3800 | | FORD | 2012 | WHITE | I |
| 11403-EB | 3801 | | FORD | 2025 | WHITE | I |
| 11083-EB | 3802 | | FORD | 2019 | WHITE | I |
| 10941-EB | 3803 | | FORD | 2015 | WHITE | I |
| 16047-EV | 3804 | | FORD | 2013 | WHITE | I |
| 13502-ET | 3805 | | CHEVROLET | 2009 | WHITE | III |
| 10946-EB | 3806 | | FORD | 2011 | WHITE | I |
| 10942-EB | 3807 | | FORD | 2009 | WHITE | I |
| 14803-EV | 3808 | | FORD | 2016 | WHITE | I |
| 11086-EB | 3809 | | FORD | 2019 | WHITE | I |
| 12252-EB | 3810 | | FORD | 2015 | WHITE | I |
| 15206-EV | 3811 | | FORD | 2021 | WHITE | I |
| 10945-EB | 3812 | | MERCEDES | 2011 | WHITE | II |
| 13294-EB | 3813 | | FORD | 2024 | WHITE | I |
| 16027-EV | 3814 | | FORD | 2019 | WHITE | I |
| 16028-EV | 3815 | | FORD | 2019 | WHITE | I |
| 16035-EV | 3816 | | FORD | 2019 | WHITE | I |
| 16034-EV | 3817 | | FORD | 2018 | WHITE | I |
| 16038-EV | 3818 | | FORD | 2019 | WHITE | I |
| 13279-EB | 3819 | | FORD | 2019 | WHITE | I |
| 16040-EV | 3820 | | FORD | 2019 | WHITE | I |
| 16042-EV | 3821 | | FORD | 2019 | WHITE | I |
| 15207-EV | 3822 | | FORD | 2021 | WHITE | I |
| 15208-EV | 3823 | | FORD | 2021 | WHITE | I |
| 13293-EB | 3824 | | FORD | 2024 | WHITE | I |
| 12267-EB | 3825 | | FORD | 2021 | WHITE | I |
| 12805-EB | 3826 | | FORD | 2022 | WHITE | I |
| 12891-ET | 3827 | | CHEVROLET | 2007 | WHITE | III |
| 12823-EB | 3828 | | CHEVROLET | 2015 | WHITE | III |
| 13271-EB | 3829 | | FORD | 2022 | WHITE | I |
| MMC96531 | 96531 | | FORD | 2019 | WHITE | EASV |
| MMC96532 | 96532 | | CHEVROLET | 2013 | WHITE | EASV |
| MMC96533 | 96533 | | CHEVROLET | 2022 | WHITE | EASV |

# ATTACHMENT I-3

| Portable Radio # | 8-B/U Zone | Vehicle- Radio | 8-B/U Zone2 |
|---|---|---|---|
| 3135 | Installed-Operational | 3799 | Not Installed |
| 3136 | Installed-Operational | 3800 | Not Installed |
| 3137 | Installed-Operational | 3801 | Not Installed |
| 3218 | Installed-Operational | 3802 | Not Installed |
| 3223 | Installed-Operational | 3803 | Not Installed |
| 3226 | Installed-Operational | 3804 | Not Installed |
| 3227 | Installed-Operational | 3805 | Not Installed |
| 3228 | Installed-Operational | 3806 | Not Installed |
| 3230 | Installed-Operational | 3807 | Not Installed |
| 3459 | Installed-Operational | 3808 | Not Installed |
| 3558 | Installed-Operational | 3809 | Not Installed |
| 3559 | Installed-Operational | 3810 | Not Installed |
| 3653 | Installed-Operational | 3811 | Not Installed |
| 3701 | Installed-Operational | 3812 | Not Installed |
| 3702 | Installed-Operational | 3814 | Not Installed |
| 3703 | Installed-Operational | 3815 | Not Installed |
| 3704 | Installed-Operational | 3816 | Not Installed |
| 3705 | Installed-Operational | 3817 | Not Installed |
| 3706 | Installed-Operational | 3818 | Not Installed |
| 3707 | Installed-Operational | 3819 | Not Installed |
| 3710 | Installed-Operational | 3820 | Not Installed |
| 3711 | Installed-Operational | 3821 | Not Installed |
| 3712 | Installed-Operational | 3822 | Not Installed |
| 3713 | Installed-Operational | 3823 | Not Installed |
| 3714 | Installed-Operational | 3824 | Not Installed |
| 3715 | Installed-Operational | 3825 | Not Installed |
| 3716 | Installed-Operational | 3826 | Not Installed |
| 3717 | Installed-Operational | 3827 | Not Installed |
| 3719 | Installed-Operational | 3828 | Not Installed |
| 3720 | Installed-Operational | 3829 | Not Installed |

# ATTACHMENT I-4

| Description | Device Model Name | Transmission Enabled | Serial Number | Device Reported Readiness | Device Reported Readiness D | Last Test Transmission OK | Last Test Transmission Time | Account Name | Location |
|---|---|---|---|---|---|---|---|---|---|
| 41 YOUNG | LIFEPAK 15 | Yes | 40461008 | Outdated | 10/1/2025 3:00:37 AM | No | 7/29/2025 7:23:05 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| 41WILLIE | LIFEPAK 15 | Yes | 40461005 | Ready | 2/6/2026 3:00:37 AM | No | 10/9/2025 2:36:51 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| 42WILLIE | LIFEPAK 15 | Yes | 40461007 | Ready | 2/11/2026 3:00:37 AM | No | 7/27/2025 6:31:47 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| Loaner for new one | LIFEPAK 15 | Yes | 37937848 | Ready | 2/10/2026 3:00:40 AM | No | 12/29/2025 8:18:43 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| LP35 41W | LIFEPAK 35 | Yes | 55172863 | Ready | 2/11/2026 12:02:17 PM | No | Not sent | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| LP35 41W Return | LIFEPAK 35 | Yes | 55103255 | Needs Attention (Battery Low | 12/15/2025 3:32:31 AM | No | Not sent | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| LP35 41X | LIFEPAK 35 | Yes | 55117712 | Needs Attention (Battery Low | 2/11/2026 10:02:45 AM | No | Not sent | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| LP35 41Y | LIFEPAK 35 | Yes | 55117757 | Ready | 2/11/2026 11:43:16 AM | No | Not sent | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| LP35 42W | LIFEPAK 35 | Yes | 51546022 | Ready | 2/11/2026 11:20:43 AM | No | Not sent | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| LP35 43U | LIFEPAK 35 | Yes | 51544751 | Ready | 2/11/2026 11:49:59 AM | No | Not sent | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| LP35 Truck 1 | LIFEPAK 35 | Yes | 55125415 | Ready | 2/11/2026 10:46:03 AM | No | Not sent | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC 41W | LIFEPAK 12 | Yes | 31356728 | No Data Available | | No | 10/5/2009 12:28:18 PM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC 41Y | LIFEPAK 12 | Yes | 31356729 | No Data Available | | No | 6/6/2011 9:44:37 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC 43U | LIFEPAK 15 | Yes | 50709745 | Outdated | 11/19/2025 3:00:41 AM | No | 11/16/2025 6:15:48 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC LOANER | LIFEPAK 15 | Yes | 40573769 | Outdated | 12/5/2025 3:00:37 AM | No | 11/10/2025 7:48:07 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC SPARE 3 | LIFEPAK 15 | Yes | 45808379 | Outdated | 9/5/2025 3:00:42 AM | No | 8/22/2025 8:03:46 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC SPARE 4 | LIFEPAK 15 | Yes | 48397681 | Outdated | 9/28/2025 3:00:42 AM | No | 9/22/2025 4:13:17 PM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC SPARE2 | LIFEPAK 15 | Yes | 45818484 | Outdated | 12/25/2025 3:00:44 AM | No | 11/17/2025 4:29:30 PM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| MMC TRANSFER TRUCK | LIFEPAK 12 | Yes | 31005923 | No Data Available | | No | 12/26/2010 7:51:34 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| SPARE | LIFEPAK 15 | Yes | 40461009 | Outdated | 7/29/2021 2:01:52 PM | No | 7/24/2021 2:12:17 PM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| Stryker Loaner | LIFEPAK 15 | Yes | 43478022 | Outdated | 11/11/2025 3:00:43 AM | No | 11/7/2025 11:36:54 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| Truck 1 | LIFEPAK 15 | Yes | 40466429 | Outdated | 12/8/2025 11:20:00 PM | No | 4/7/2024 7:10:04 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| TRUCK 2 | LIFEPAK 15 | Yes | 40461002 | Outdated | 11/20/2025 3:00:37 AM | No | 9/12/2025 8:23:23 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |
| TRUCK 3 | LIFEPAK 15 | Yes | 40460998 | Ready | 2/10/2026 3:00:37 AM | No | 9/19/2025 7:06:51 AM | Maimonides Hospital (Brookl | Maimonides Hospital (Brooklyn, NY) |

# ATTACHMENT J-1